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# The WHISTLE

## President Clough assesses Tech's state of affairs

Laura Smith  
 Communications

Declaring it was time to issue "a Strategic Plan accountability report," President Wayne Clough delivered the annual State of the Institute Address to alumni and faculty and staff on two separate occasions earlier this month. His third Institute Address will be to the student body Oct. 23 at 11:00 a.m. in the Student Center Ballroom.

Thematically centered as an update on the Strategic Plan, the speech broke down the goals of the Plan and addressed Georgia Tech's progress in each area. "The Strategic Plan is helping to guide our decisions as we move toward a stronger future," said Clough. "We're moving forward quickly, but we also want to know our program is focused and that's the importance of the Strategic Plan." Woven throughout his narrative was appreciation for faculty, staff, students, and alumni as well as the results achieved during the Capital Campaign.

### Maintaining and Enhancing Research

Highlighting the importance of research to Tech's enterprise, Clough attributed Tech's rise in research support to the efforts of faculty, staff and students. "This growth shows that we are doing it better than before. Our all-time record recently reached \$220 million in research expenditures (Figure 3)—an amount that places us in the top 25 of the nation."

He emphasized that one reason for the improvement was a focus on industrial support. "It's a new and challenging world out there. We can no longer solely depend on the federal government. In that new world we're going to have to bring in new industry support." He pointed out that since 1994 Georgia Tech has made a concentrated effort to increase industrial support, resulting in a doubling of the percentage of industrial research support from 9 percent in 1994 to 18 percent in 1997.

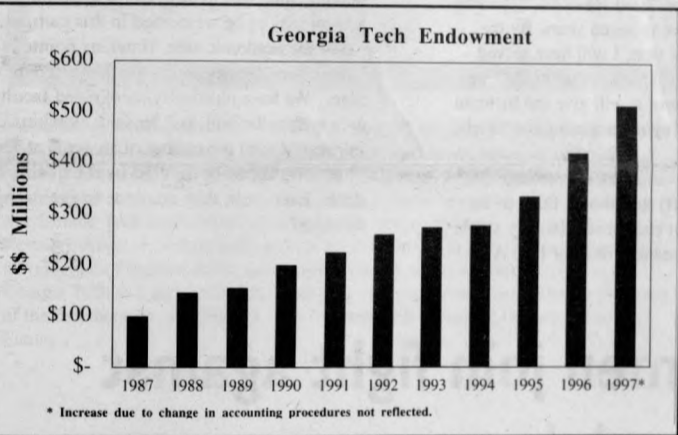
### Taking Full Advantage of Educational Technology

Declaring that as a technological institute, Tech has a responsibility to take fullest advantage of the educational technology available, Clough listed several of the educational technologies now available to the students. The expansion of FutureNet to include Greek housing and the new freshman computer ownership policy were two of the examples discussed. In addition, Clough emphasized the importance of distance learning to the future, and shared a story about a young man who—having completed his degree work by distance learning—visited campus for the first time for his commencement. "We will serve more graduate students like that young man," he said. "Distance learning will enable us to broaden our sphere of influence without growing beyond our capabilities."

### Improving the Infrastructure

Although the Olympics brought new residence halls and athletics facilities to Tech, Clough cautioned against growing complacent. "While we've made remarkable gains in our residence halls and athletic facilities because of the Olympics, we have major needs for our academic buildings," he said. "With the support of the state, indirect cost recoveries from research, and the Capital Campaign, we're going to make an aggressive effort to improve our academic infrastructure." Much of that effort will take place, he related, within the context of the template for campus expansion defined in the master planning process.

New academic buildings that will be under construction in the coming year include MRDC Phase II (\$26 million); the bioengineering and bioscience complex (\$30 million); the Sustainable Education Building (\$3.3 million); Phase II Skiles (\$1 million); and the Structures and Materials Research Laboratory (\$6 million). Design will be under way on the environmental sciences and technology building (\$50 million) and a new parking deck (\$10 million).



### Achieving the Vision

Clough began the speech with a look at Tech's successes in achieving the Institute Vision. He pointed to recent rankings including Tech's status as one of the top 10 public universities in the nation as evidence of Tech's growing reputation. In addition, he showed that a foundation for a strong future is being carefully constructed through the continued growth of Tech's endowment (Figure 1) as well as the number of CAREER awards earned by young faculty (Figure 2).

Regarding the CAREER Awards Clough stated, "It makes me proud to see our young faculty recognized for their exceptional talents in this distinguished way."

### Enriching Educational Opportunities

Clough began his discussion regarding bettering the academic experience at Georgia Tech by disclosing the record amount of private support given to Georgia Tech in 1997—\$77 million. "What I would like to share with you is what these funds are being used for—not just that we obtained record gift totals." Examples he cited included the new co-op scholarship endowment and the 17 new endowed chairs that have been generated by the Capital Campaign.

### Improving Student Life

"While we are improving the academic initiatives for our students, we also recognize that learning goes on outside the classroom," explained Clough as he began the student life improvement section of his speech. Enhancements to student life cited included the addition of the Sophomore Experience, the Spring Arts Festival, and the Office of Diversity Programs.

"These are all examples of programs where we're attempting to bring more interaction between our faculty, staff and students. Bringing these groups to work together will enrich students' educational experiences and open new avenues for communication."

Also discussed was the renovation of Student Athletic Complex (SAC) fields. Explaining that the renovation was possible due to the Capital Campaign, Clough expressed appreciation to E. Roe Stamps and the Foundation for donating the funds and pointed to the fields as evidence of the Institute's complete recovery from the Olympics. The new expanded fields are one of the largest complexes of their type in the nation.

### NSF CAREER Award Recipients Fiscal Year 1997 \*

Institution	Number of Awards
Georgia Institute of Technology	12
Massachusetts Institute of Technology	9
Pennsylvania State University	9
Cornell University	8
North Carolina State University	7
University of Texas-Austin	6
University of Illinois-Urbana Champaign	6
University of Wisconsin-Madison	5
Purdue University	4
University of Michigan-Ann Arbor	4
University of California-Los Angeles	4
Northwestern University	4
Carnegie-Mellon University	3
University of California-Berkeley	3
University of Minnesota-Twin Cities	3
California Institute of Technology	2
Virginia Polytechnic Institute and State University	2
Stanford University	1

\* Unofficial through 09/29/97

See State of the Institute, page 3

## Dean Hawkins steps down in September '98

After five years at the helm of Georgia Tech's most diversified college, Dean Robert G. Hawkins announced that he will step down from the dean's position, effective Sept. 1, 1998. Dr. Hawkins was the first permanent dean of the Ivan Allen College of Management, Policy and International Affairs, taking the helm in January, 1993. An international economist, he intends to commit his time to teaching and writing in the DuPree School of



Management. A national search for his replacement will begin within the next few months.

"Bob Hawkins helped to take the Ivan Allen College from concept to reality and served as one of our top academic leaders," said President Clough. "During his tenure the faculties of the schools of the college gained in stature and national reputation. We are indebted to Bob for his contributions."

Hawkins said that he has fulfilled his original goals at Ivan Allen and looks forward to returning to teaching and research after 17 years in academic administration. "When you look at the life cycle of a dean, especially business school deans," said Hawkins, "you find

that the average tenure is five to seven years. By the beginning of the next school year, I will have served five and a half years as dean. That's enough time," he said. "By announcing this now, it will give the Institute important lead time to find my replacement in a timely, yet unhurried fashion."

The dean characterizes Ivan Allen as a college that has reached the phase of early adulthood. Each of the schools has had a permanent chair and relatively stable leadership. "As the first permanent dean of Ivan Allen,

that was my first priority," said Hawkins. "Now we're there."

"Bob Hawkins provided important leadership in creating the Ivan Allen College," said Dr. Mike Thomas, Tech's provost. "Since then, he played a major role in Tom DuPree's remarkable philanthropy, and in the creation of strong degree programs within Ivan Allen. His work in areas such as Information Design and Technology, and multi media technology are extremely successful, filling a clear unmet need in the state of Georgia. Graduates from those programs are earning salaries that are the envy of everyone."

Hawkins quashed rumors that his departure will lead to a separate College of Management. "Assertions that my resignation paves the way to reverse the 1990 IAC reorganization are unfounded," said the characteristically candid Hawkins. "The Ivan Allen College is a structure which is appropriate for the foreseeable future. Dr. Sonnenfeld [Tech's new dean of the DuPree School of Management] understands this and is comfortable with it. The concept of the college has been very good for Georgia Tech and very good for all of members of the college, including the DuPree School," he said.

"Without the IAC, you have no CIBER (Center for International Business Education and Research), you have no Nunn School. A lot of things would not have been possible."

In reflecting on his tenure at Ivan Allen, Hawkins cited a number of highlights, not the least of which was Tech's men's basketball team beating number one ranked Duke within days of his appointment. "That was a great way to be welcomed to this campus," he said.

On the academic side, Hawkins pointed to the excellence of the faculty as the greatest strength of the college. "We have nationally recognized faculty in every area within the college," he said. Hawkins is equally impressed with the caliber of students at Tech as well. "I never cease to be amazed by the quality of our students. Each year, they continue to get stronger and stronger."

**Georgia  
Tech**



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Publication is weekly throughout the academic year.

The Whistle can be accessed electronically through the Georgia Tech Web page.

All Whistle submissions should be e-mailed to amy.fraser@vpea.gatech.edu, or faxed to Amy at 894-7214, 11 days prior to desired publication. For more information, call 894-TECH.

All phone numbers listed in The Whistle are in the (404) area code unless otherwise noted.

Cost/\$350 Copies/ 4,500

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Georgia Tech is a unit of the University System of Georgia.

## Tech women join fight against domestic violence

*Editor's Note: The following is the third in the 1997 "It Could be You" Statewide Charitable Campaign series, featuring community members who have first-hand experience with one or more of Georgia's charitable agencies. Diane Demillo, School of Electrical and Computer Engineering, and Mary Horton, Internal Auditing, collaborated on the article below. The 1997 campaign runs through Oct. 31.*

The work week is anything but over on Friday evening for Tech employee Mary Horton, who volunteers at the Atlanta Women's Shelter. Each weekend, Horton can be found cooking, cleaning answering phones or doing whatever else is necessary to support the shelter, supported by The Partnership Against Domestic Violence.

"I never know what to expect when I go in each week," said Horton, "but, I always leave feeling good about the time I've spent there because I know the women and children I work with there have nowhere else to turn."

Horton's involvement began in 1991 when she and several other members of the Georgia Tech Womens' Forum (GTWF) began volunteering with the organization which at that point was called "The Council on Battered Women." Since then, however, the organization has been renamed to reflect the idea that domestic violence is an issue of which everyone—men, women and children—should be aware.

"When there's an abuser in the household, the whole family suffers," Horton explained.

The Partnership's 50-bed Atlanta shelter serves as a safe haven for women and children in need. A similar, 30-bed shelter is located in Gwinnett. In addition, the organization facilitates a crisis hotline, speakers' bureau, several training programs and support groups for more than 4,000 victims a year.

"Volunteers are the backbone of our operation," said the Partnership's Executive Director Barbara Sachs. "Without Mary and people like her who are willing to

donate their time and talents, it would literally shut down.

"She's been with us a long time and she's touched a lot of lives through her service," Sachs continued.

Other GTWF members who have volunteered with the Partnership and similar charitable agencies include: Betty Bradshaw, Maude Robinson, Paula Britton and Sandi Bramblett.

"Spousal and child abuse is not limited to any social or economic class," explained Horton. "It is a problem that touches every type of people from every walk of life."

According to national statistics:

- Almost 4 million American women are terrorized by domestic violence each year;
- Domestic violence is the leading cause of injury to women ages 15-45, far exceeding muggings, car accidents and reported rapes combined;
- Two-thirds of attacks on women are committed by someone the victim knows—often a husband or boyfriend; and,
- An act of domestic violence occurs every nine seconds.

Advocates encourage all concerned citizens to help eliminate this social epidemic by recognizing that battering is a crime; condemning battering; supporting legislation, and/or donating time and money to charitable agencies.

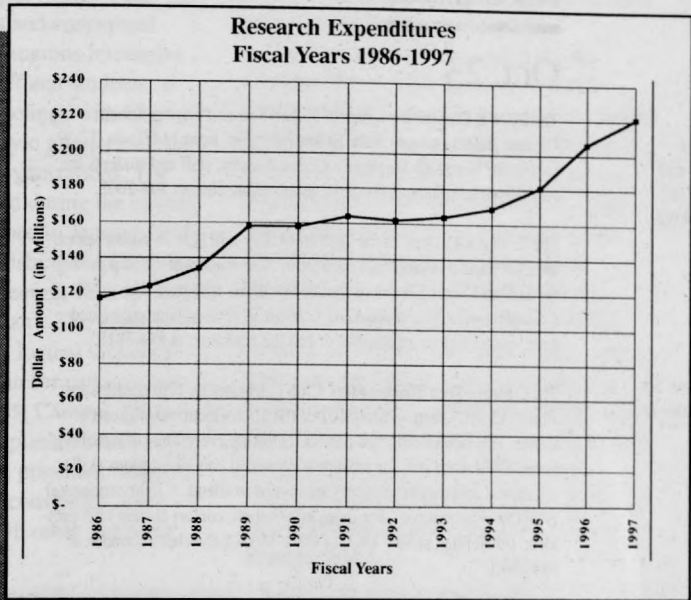
"Education and heightened awareness are key to putting an end to domestic violence," said Horton. "It is not an issue we can ignore and not one that will go



## State of the Institute, continued from page 1

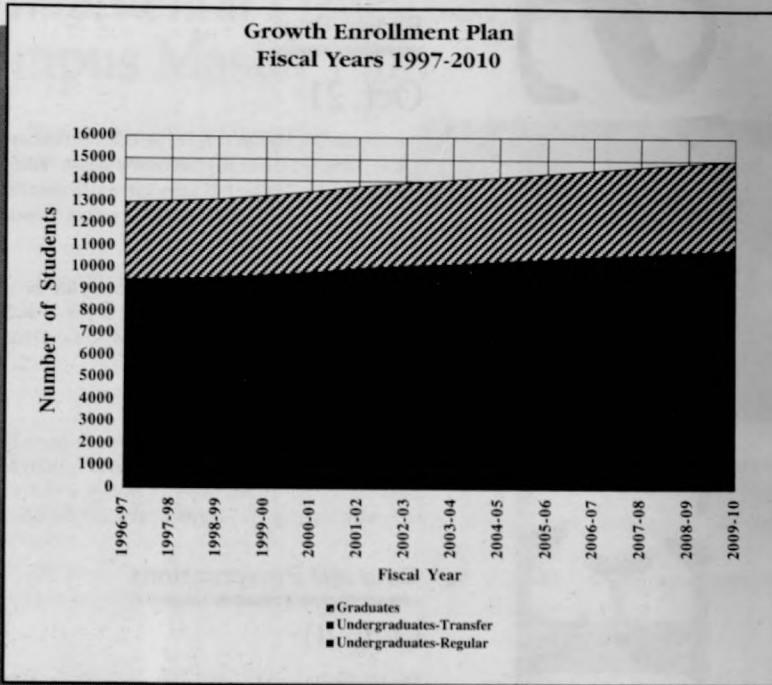
### Identifying Optimum Size and Composition

"When I was here as a student," Clough said, "Georgia Tech was only half the size it is today. In 30 years it's doubled, and we can't keep doing that." Clough reiterated his support for the strategic plan objective to grow the on-campus student body to 15,000 by the year 2010 (Figure 4), and to work to accommodate the growth with commensurate faculty growth. He noted a balance could be best achieved if increased emphasis were placed on use of upper level transfer options and distance learning. Also discussed was the ongoing effort to recruit both minority students and faculty to the Institute, and its importance to the future.



### Expanding Collaboration, Linkages, and Economic Development Efforts

The last tenet of the strategic plan, Clough explained, is the necessity of building strategic alliances. "A new world is dawning in that no one institution is going to be successful if it tries to do it on its own," he said. Successes grouped under this objective include Tech's collaborations with Emory University, work with the Georgia Research Alliance, and projects such as the University System of Georgia Faculty Development Program, which allows non-research university faculty to come to Georgia Tech to teach and conduct research. One prominent example of the positives of the collaboration was the new joint Biomedical Engineering Department with Emory.



### Putting the Pieces Together

Clough concluded his speech by looking toward the future. In order to achieve success, he said, Tech needs to continue to build its leadership team and continue to strategically build its financial base. He also spoke of the challenges ahead—challenges that include:

- competing with the best;
- creating a robust learning environment;
- fulfilling critical master plan elements;
- enlarging Tech's sphere of influence;
- growing a spirit of campus community; and
- continued improvement of administrative processes.

He also previewed the campus of the future through a glimpse of the master planning process. Highlights of the campus preview included a 3-D rendering showing a greener campus consisting of tree-lined commons and interlocking quadrangles, more pedestrian walkways, and perimeter parking decks.

"We cannot lose sight of the fact that there is a lot of work ahead in order to achieve the goals in our strategic plan," Clough concluded. "However, based upon the past performance of faculty, staff, students and alumni, our progress has been strong and there is ample evidence we can achieve ambitious goals."

## Spotlight

### Meet Charitable Campaign Coordinator Clyde Mitchell

**Full Name:** Clyde K. Mitchell

**Age:** 37

**Occupation:** business administrator in the Student Health Division

**Current Projects:** Charitable Campaign coordinator

**Years at Tech:** 9

**Marital Status:** married to Beverly Sims-Mitchell

**Children:** LaShandra, 12; Tremayne, 10

**My favorite book is:** *No Man in the House*, Cecil Foster

**One CD in my stereo is:** "Rhythm of Love," Anita Baker

**What brought you to Georgia Tech?** challenging opportunities

**One thing I would like to improve about Georgia Tech is:** I would like for Georgia Tech to continue to take the politics out of cross-developmental projects and everyday decisions.

**When I was younger I wanted to be:** an attorney with my family's law firm.

**My most important achievement is:** I started the mentorship program for young boys at Oak Knoll Elementary School.

**Most memorable vacation:** In July I took my family to Hawaii, and it was spectacular. Words cannot really describe the magnificence and splendor of Hawaii and the great time we had.

**My daily routing would be incomplete without:** taking time to praise God.

Clyde Mitchell has been involved with the Institute's Statewide Charitable Campaign for the last six years. This year he is the campaign committee's coordinator, responsible for materials, training and records.

Photo by Yanni Adair, Georgia Tech Communications

# Campus EVENTS

## Brown Bags

Oct. 21

The Program Development Office of the Office of Contract Administration (OCA) is hosting a Brown Bag Luncheon to discuss "Finding Research Funding Sources," from 11:45 a.m. - 1:00 p.m. in room 238 of the Centennial Research Building. Faculty and staff are invited. For more information call 894-6942/6947.

The Student Center Concert Committee host a free concert/brown bag featuring Angia Aparo from 11:05 a.m. - 12:00 p.m. in the Student Center Second Floor Lounge. For more information, contact 894-2805.

Oct. 23

The Graphics, Visualization and Usability Center's Brown Bag Series presents "Adaptive User Interfaces: Principles of Usability for Younger and Older Users," with Dr. Beth Meyer, Psychology, at 12:00 p.m. in room 102 of the MiRC building. For more information, call Elaine Swobe at 894-9392.

## Courses/ Presentations

Oct. 20

The Ideas and Issues Committee presents an educational program about Sex in the New Age. Facilitated by Jay Friedman, the event begins at 7:00 p.m. in the Student Center Theater. For more information, contact 894-2805.

Oct. 21

OHR presents **Supervisory Skills, Parts I-IV** (for supervisors only) Oct. 21-24 from 8:30 a.m. - 12:30 p.m. in the HRD training room.\*

The Office of Information Technology (OIT) presents "Introduction to the Faculty Resource Center," a brief introduction to the services and resources available to faculty members in the Faculty Resource Center, from 9:00 - 10:00 a.m. in the Rich Building room 242. Topics include digital video editing, photographic and slide scanning, CD-ROM creation and much more. For more information, contact Julie Nelson at 894-9487, or <julie.nelson@oit.gatech.edu>.

Oct. 24

The Cognitive Sciences Colloquium Series presents Jon Doyle, principal research scientist from the Laboratory for Computer Science at Massachusetts Institute of Technology, on "Qualitative Preferences and Decision Making," from 12:00 - 1:00 p.m. in the Georgia Tech Student Center Theater. For more information, contact Joycelyn Thomas at 894-7865.

Dr. Richard W. Anderson, senior staff technical specialist, DISI Engine Research Ford Motor Company, Dearborn, Michigan, presents "Understanding the Thermodynamics of Direct Injection Spark Ignition (DISI) Combustion Systems" at 3:15 p.m. in room 442-G (Design Lab) of the Montgomery Knight Building. For more information, contact Terry M. Parrott at 894-3032.

\* Faculty and staff should fax their completed registration form to 894-2666 to register for OHR classes. Anyone who does not receive an e-mail confirmation should call 894-2249. Registration forms must be signed by supervisors. For more information, consult the OHR Development Course Catalog.

## Miscellaneous

Oct. 23

The MOVE Committee sponsors its Fall Season Party for Senior Citizens Helping seniors make halloween crafts. from 11:00 a.m.-12:30 p.m. at the Northside Shepherd's Center. Faculty, staff and students are encouraged to volunteer. For more information, contact 894-2002.

The TradeBooks Dept. of the Tech Bookstore will host an author appearance for popular Atlanta talk-show host, Neal Boortz at 12:30 p.m. in the Student Center Theatre to sign copies of his new book *The Commencement Speech You Need to Hear*. To reserve your pre-signed copy, e-mail gigi.weinrich@bks or call the bookstore at 894-3818.

The Georgia Tech Toastmasters Club celebrates its 10th anniversary from 7:15 - 9:00 a.m. in room 102 of the Microelectronics Research Center. The faculty/staff club has been meeting every Thursday morning since 1987 for the purpose of improving verbal communications skills. All current and former members are invited to attend. A light continental breakfast will be served. For more information, contact current club president, Ed Nelling, at 894-4963, or Dave McGill, the club's founder, at 894-0930.

The Georgia Licenses on Wheels (G.L.O.W.), a fully equipped mobile driver licensing facility of the Georgia Department of Public Safety Division, will be stationed behind the Campus Police Department (879 Hemphill Avenue) from 10:00 a.m. until 4:00 p.m. For more information, visit the official campus police Web site at <<http://www.police.gatech.edu>>.

## Performing Arts

Oct. 25

The Student Center Concert Committee presents "Turntable Bay," a hip-hop band from Seattle, Washington at Under the Couch. Doors open at 9:00 p.m. Showtime is 9:30 p.m. The cost is \$4 with your Georgia Tech ID/ \$5 without ID. For more information, contact 894-2805.

## Classifieds

### APPLIANCES

Refrigerator \$85; washer/dryer \$200 for pair. E-mail nick.perez@gtrc.gatech.edu.

Craftsman vacuum/shredder/bagger/blower. 3.5 hp Briggs and Stratton engine, excellent condition. Like new. \$150. Contact dina.andreasen@gtri.gatech.edu, (770) 528-7550.

### AUTOMOBILES

1986 Toyota Corolla; white; automatic, air, AM/FM cassette, well maintained. \$2,200 O.B.O. Call Rosa at 894-4885 or 298-7962.

1995 Acura Integra LS - 4-door, silver, all power, sunroof, AM/FM, 37,000 miles. Excellent condition. \$14,500. Contact Mitch at 894-0734 or 770-943-2198, or mitch.ramsey@gtri.gatech.edu.

1993 Mazda 626 ES Sedan, 45,000 miles. Excellent Condition. Champagne color. Fully loaded: A/C, leather interior, Driver Side Air Bag, ABS, Electric everything, prem.stereo, moonroof, Security System and more. 1 owner, complete records. \$12,800. Contact <jeff.lebow@edi.gatech.edu>.

1982 Volkswagen Pickup, camper top, rebuilt engine. Alloy wheels, new struts, exhaust. A fine small pickup with many miles left in it. \$1,850. Call Bill Myles at 770-528-7654, or 770-565-7652 in the evening.

1987 Honda Civic, DX, 5-speed, hatchback. Body in good condition. Runs great. 140,000 miles. Asking \$1,700. Call Dan at 894-7053.

1989 BMW 325IS, 2-door coupe. White/black, automatic AC/Cruise/sunroof, AM/FM cassette, 126,000 miles. Excellent cond, well-maintained/records. Asking 6,000 OBO. Contact Jim at 894-6269 or jim.reedy@sac.gatech.edu.

1994 Ford Explorer XLT. Black cherry. Good Condition. 4-door, 4-wheel drive. 72,000 miles. Asking \$13,900. Call Kay at 894-3987.

1979 Chrysler New Yorker. Excellent shape, near perfect leather interior. \$1175 Call 894-4584.

1991 Nissan pick-up, King cab, w/Leer cap, 5spd, 85k mi., ac, am/fm/cass. Looks good and runs good. Asking \$7,200 OBO. Contact Crit at 633-1836 (eve) or crit.stuart@library.gatech.edu.

1995 Acura Integra LS - 4-door, silver, all power, sunroof, AM/FM, 37,000 miles. Exc. condition. \$14,500. Contact Mitch at 894-0734 or 770-943-2198, or mitch.ramsey@gtri.gatech.edu.

### FURNITURE

Armoire \$75; armoire \$200, Riverside solid cherry rolltop computer desk w/printer drawer \$650; Drew solid cherry bar entertainment center \$750. E-mail nick.perez@gtrc.gatech.edu.

### REAL ESTATE

Two rooms available, one furnished; one unfurnished in a house close to I-20 and Moreland Ave. \$350/monthly

(includes utilities). Walking distance to East Atlanta Village shopping area, various restaurants, coffee shop and public transportation. No smokers. No pets. Contact Faye Kelly at 894-0588 or 525-4277.

1950s updated, enlarged ranch, 3-bdrm. (extra large master), 2BA, living, dining, laundry, family room, stone fireplace, NE DeKalb less than 10 miles from Tech, across from horse ranch, large private lot. 292-1566 or tcrn@isye.gatech.edu.

Roommate wanted to share 4-bdrm., 3-level condo in Marietta (20 min. from Tech). \$450/month plus utilities. Swim/Tennis & Peaceful community. Call Christie @ 770/916-1797. Available NOW.

Female housemate wanted to share a 3 bdrm house in Marietta/Smyrna area. Asking \$350/per month plus 1/2 Utilities. Furnished with queen-sized bed, chest of drawers, and night stand. Room is ready for cable and phone hook-up. Call 770-319-1805.

### MISCELLANEOUS

Frigidaire side-by-side refr./freezer, almond, ice & water in door. 2-years-old, 22.3 cubic feet - \$850 ; two 12" b&w tvs - Philco and RCA - \$40 each; Programmable Kenmore microwave and cart - \$70 ;Gold chair,\$15 OBO; Brother electric/electronic typewriter - \$15; Programmable universal remote - \$5. Call 577-4520. All prices negotiable.

Wanted: Ballet point shoes, size 7 - 8. Pink preferred but any color acceptable. Contact Sharon at sharon.williams@arch.gatech.edu, 894-3476, or (770) 438-9171.

Golf Clubs for sale: Mizuno metalwoods (1,3,5), MacGregor irons (3-W), also a 1-iron, bag included; \$200; Contact Mike Stamus at 894-5445 mstamus@at.gtaa.gatech.edu.

Wanted: tape cassettes of 100 greatest books and/or 100 greatest people that ever lived. Contact Bud at 892-3099, ext. 270, or rweisser@aepi.gatech.edu

Trek 1400 Racing bike, Shimano 105, 22", new tires, basket/clip pedals. Contact anthony.smitjo@chemistry.gatech.edu or 206-9655 or 894-0589.

Motorcycle for sale: 1976 BMW R90/6, 23,400 miles, clean, stored indoors, never dumped, with Windjammer III fairing, luggage rack, and back rest. \$2,750 firm. Gary at 894-3419 or gary.gimmestad@gtri.gatech.edu

For sale: Canon T70 SLR camera w/flash attachment, lens filters and camera bag. Excellent condition. Asking \$300 Contact Tom at 770-528-7512 or tom.cotter@gtri.gatech.edu.

For sale: Jack Russell Terrier puppy, female; Born June 21. First worming and shots taken care of. Contact 770-973-6689.

Wanted: Riding lawn mower. Contact 894-8411/770-483-3079.

Wanted: Outside metal storage building in good condition approximately 8-10'. Please contact Ann at 894-6171, evenings (after 6 pm) at 770-220-2887 or e-mail ann.jaudon@gtri.gatech.edu.