



## **Innovation-systems, path-dependency and policy: The co-evolution of science, technology and innovation policy and industrial structure in a small, resource-based economy**

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### **Abstract**

This paper analyses the co-evolution of science, technology and innovation policy and industrial structure in a small, resource-based economy (Norway). The contributions of the paper are threefold. First, it develops an evolutionary and historically oriented approach to the study of the development of science, technology and innovation policy based that may have wide applicability. Second, it focuses on a particular type of innovation, innovation in resource-based activities, that differs in many respects from the more commonly studied “high-tech” case and which arguably be of relevance for may present day developing countries. Third, the paper advances our understanding of the roles played by institutions and politics in innovation. Previous work on national systems of innovation has often devoted little attention to these matters, possibly because much of it examines “snapshots” of various innovation systems at a specific point in time and lacks historical depth.

### **Introduction**

The “national innovation system” (NIS) concept first appeared in work by Christopher Freeman (Freeman 1987), Bengt Åke Lundvall (Lundvall 1992) and Richard Nelson (Nelson 1993), and this analytic framework has since been extensively discussed in both scholarly and policy-analytic work. Despite the popularity of the concept, however, very few studies have analyzed the development of individual national innovation systems in depth. Moreover, as Edquist (2004) points out, scholars disagree on how best to apply the innovation system concept to individual nations.

This paper argues that the development of national innovation systems is best studied as a historical process.<sup>1</sup> The emergence and evolution of an innovation system rests on a co-evolutionary process in which the development of firms and industries on the one hand interacts with and affects a national public research infrastructure, policies and institutions, on

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the other. Such co-evolutionary processes may also give rise to path dependencies of various sorts, e.g., processes that systematically favor some types of activities (or solutions or ideas) while constraining others (Arthur 1994, Narula 2002). Such path dependencies are not only economic in nature but extend to institutions and policies as well (North 1990, Pierson 2000).

The national innovation systems concept has been used in a narrow and a broader sense (Edquist 2004). In a narrow sense it includes innovative firms and the public research infrastructure with which they (to a smaller or greater extent) interact (Nelson 1993). In a broader sense it extends to include all learning and innovation activities in a country independently of where these take place (Lundvall 1992, Edquist 2004) This paper uses a broad definition of the concept. Thus we consider more than the organizations, such as universities and research institutes, that develop and transmit knowledge, or organizational units within firms, such as R&D departments, that seek to develop and exploit knowledge. This broader perspective is essential for several reasons. First, economic growth benefits less from the creation of knowledge per se than from its application to the production of new and existing goods and services. An exclusive focus on the creation of new technologies that ignores their exploitation risks overlooking essential cross-national differences in the translation of new knowledge into economic gains. The effective exploitation of new knowledge or technology is especially important for small countries such as Norway, whose contribution to the global pool of new knowledge necessarily is dwarfed by the potential contributions to Norway's economic growth from exploitation of this pool. Second, in Norway as well as elsewhere, considerable learning and innovation occur beyond the boundaries of organizations created specifically to support innovation (Lundvall 1992, 2007). Ignoring the contributions to economic prosperity from these "non-formal" innovation-related activities may create a biased account of the sources of economic growth that in turn yields misleading policy guidance. Third, since sectors and industries differ in the ways in which learning and innovation occur within their boundaries (Pavitt 1984, Malerba 2004), a broad perspective toward the understanding of innovation is especially important in examining nations such as Norway, with a pattern of specialization that differs significantly from that of most other high-income economies.

This paper employs historical and evolutionary perspectives to analyze the development of the Norwegian innovation system. In the next section we outline the theoretical perspective applied in the paper in some more detail and relate it to other relevant literature on the subject. Then, in section 3, we present an analysis of the contemporary Norwegian innovation system and compare it to other countries on a similar level of economic development. This analysis highlights some important differences between the Norwegian innovation system and those of its neighboring countries Finland and Sweden. One peculiar feature, sometime characterized as "paradoxical" (OECD 2007, Grønning et al 2008), is that in the Norwegian case high productivity and income go together with by a comparative standard very low investments in R&D. We argue that these features of Norway's economy and innovation system can be properly understood only through historical analysis (see section 3). The final section summarizes the lessons of our study.

### **Innovation, path dependency and policy: Theoretical perspectives**

Evolutionary approaches to the analysis of innovation emphasize variety creation, adaptation, selection and retention, all of which are time- and path-dependent. At any point in time many new ideas emerge, but only those that (at the time) are well adapted to the selection environment are likely to be applied and form the basis for continuing adaptation and

improvement. This selection process is associated with the Schumpeterian process of technological competition (Fagerberg 2003), characterized by entry (and exit) of firms, continuous innovation, gradual development of standards, the adaptation or creation of institutions, etc. There are, however, important differences among industries or technological fields in the operation of these processes (Pavitt 1984, Carlsson and Stankiewicz 1991, Malerba 2004). For example, in pharmaceuticals or biotechnology, codified knowledge, university research and formal instruments for protection of intellectual property (e.g., patents) are very important, while in some other fields, such as for example the auto industry, ship-building and construction, these factors are less important than in-house learning, interaction with customers and suppliers, or secrecy (Malerba 2004, von Tunzelmann and Acha 2004).

A national system of innovation consists of firms in many different sectors operating within by a common (national) “knowledge infrastructure” and a common institutional and political framework. The sectoral composition of a given national economy therefore influences the operation and structure of its national innovation system, even as the national innovation system affects the performance of its constituent sectoral systems. Hence, the relationship between sectoral and national innovation systems is a coevolutionary one., in which sectoral characteristics (and the needs of firms in these sectors) influence the development of the knowledge infrastructure, institutions and policies at the national level, while at the same time the latter characteristics influence the subsequent evolution of the national economy (including its sectoral composition).

The importance and extent of path dependency within innovation processes have given rise to a large literature (Arthur 1989, 1994, David 1986, North 1990, Grabher 1993, Pierson 2000, Martin and Sunley 2006, Liebowitz and Margolis 1994, 1995). Within economics, much of this literature has focused on mechanisms that may give rise to economies of scale, such as, for example, the adoption of standards. However, institutions and politics may also be relevant in this context (Pierson 2000, Whitley 2002). Institutions or “rules of the game” (North 1990) are difficult and costly to establish, but facilitate economic interactions enormously once adopted, giving rise to scale advantages. Thus, institutions and, arguably, politics (Rose 1990) may be important sources of path dependency in their own right (North 1990).

The national innovation system also is the selection environment for new entrepreneurial ventures, and path-dependency influences these selection processes. New ventures that have little in common with economically strong existing sectors may find that the national innovation system is poorly adapted to their needs. Narula (2002), for example, argued that Norway’s innovation system for this reason has provided little support for new, knowledge-intensive sectors.

However, although path dependency has been important in the evolution of the Norwegian and other national innovation systems, the development of these systems is affected by more than past developments alone. Innovation systems are open systems; new initiatives do appear within them, and the selection processes that winnow out these initiatives are complex and operate at multiple levels<sup>ii</sup>. It is unrealistic to portray the knowledge infrastructure, entrepreneurs, and the politicians within even a relatively small nation such as Norway as monolithic. For example, as we will show below, in the Norwegian case there were different political groups with conflicting perceptions of the economic future that Norwegian

entrepreneurs with different interests and visions might exploit to gain political and financial support for new undertakings.

### **The Norwegian innovation system in comparative perspective**

Norway was once one of the poorer countries in Europe. According to Maddison (2003), in 1870 Norway's GDP per capita was only three quarters of the Western European average. By 1973, however, Norway had caught up with the most Western European countries, and by 2001, Norway's GDP per capita was one quarter higher than the Western European average. Hence by the beginning of the 21st century, Norway had become one of the richest countries in the world.

How can such a remarkable episode of economic "catchup" be explained? The explanation of international differences in economic performance has been a central theme for economists since Adam Smith first raised the question in his study of "The Wealth of Nations" (1776). Until recently, however, most economists' thinking about the subject focused on such factors as natural-resource endowments, labor supply and capital accumulation. More recently there has been a shift of focus towards intangibles such as knowledge or innovation.<sup>iii</sup>

Innovation is often associated with high-technology industries, such as information and communication technologies, scientific research in large-scale facilities in firms or universities, and professionals working in urban environments. Norway, however, has no major international firms in high-tech industries, and no university that ranks among the top 50 worldwide. Moreover, Norway's population is small (currently 4.6 million) and the country is among the 50 countries with the lowest population density in the world (about 12 people per km<sup>2</sup>). Its capital and largest city, Oslo, has just over half a million inhabitants. These characteristics are rarely associated with strong national innovative performance, especially in the industries typically defined as "high-technology."

(FIGURE 1 ABOUT HERE)

Figure 1 compares Norwegian GDP per capita (measured in purchasing power parity) with regional GDP per capita in Western Europe. The blue line shows the Norwegian level, and the thick black line indicates the Western European average. As we noted earlier, postwar Norwegian GDP per capita was roughly equal to the Western European average until the first oil crisis of the 1970s, which led to recession and lower growth elsewhere in Europe. Norway was much less seriously affected by the recession, and experienced more rapid growth than the other countries in Western Europe after the mid-1970s. This Norwegian "growth spurt" is related to the discovery of the offshore oil and gas fields in Norwegian waters that began production in the early 1970s (the two dotted lines in Figure 1 depict Norwegian oil and gas production). Although oil and gas production remained low in the first half of the 1970s, output subsequently grew rapidly, and this sector's importance within the Norwegian economy increased dramatically during from 1975 onwards. As a result, Norwegian GDP per capita soared.

Norway was not the only northwest European nation to discover and exploit offshore oil and gas deposits during the 1960s and 1970s—the United Kingdom, Denmark, and the Netherlands all benefited from similar discoveries. Nonetheless, the transformative effects of oil and gas appear to have been most significant in the Norwegian economy. Although

Norway's oil and gas sector accounts for a small share of national employment, the sector's development opened up a huge market that Norwegian manufacturing and services firms successfully exploit, partly as a result of public policy. Firms in sectors such as shipbuilding, engineering, ICT and other business services expanded their sales in this rapidly expanding market, aided by supportive governmental policies (see Engen 2008). In the Netherlands, another small open economy, oil and gas production was associated with deindustrialization, the so-called "Dutch disease." In Norway, however, the growth of the oil and gas sector benefited domestic manufacturing industry, output from which grew more rapidly than otherwise might have been the case (Cappelen et al. 2000). The rapidly increasing tax income from the oil and gas sector also enabled Norway's government to pursue a more expansionary fiscal and monetary policy than the more austere policies elsewhere in Western Europe during the 1980s and 1990s. As a consequence, Norwegian rates of labor force participation and economic growth were consistently higher - and unemployment markedly lower - than in Western Europe as a whole. After a quarter-century of rapid growth, Norwegian GDP per capita was approximately one quarter higher than the West European average. However, only about one half of this difference can be explained as rents from oil and gas production. Thus Norwegian GDP per capita exceeds the average for Western Europe even when the direct effects of oil and gas are removed from the data.

Although oil and gas now is the most economically important Norwegian resource-related industry, Norway's economic development historically has relied on the exploitation of a rich natural resource endowment. Most of these resources were related to the geography of the country, such the sea (fishing, shipping and related industries), and other opportunities created by Norway's mountainous terrain for mining and production of hydroelectric power, which provided the basis for the nation's electrometallurgical and electrochemical industries. Although these sectors now account for a smaller share of Norwegian GDP than in previous periods, they remain important sources of income and employment in some regions of Norway and retain considerable influence in Norwegian domestic politics. They also contribute significantly to Norway's exports.

Figure 2 illustrates the Norwegian pattern of specialization in production (of tradable goods and services) in 2002 relative to the European average. The index has a zero mean and varies between unity (indicating products that are produced only in Norway) and minus one (not produced in Norway).<sup>iv</sup> It shows that in addition to its large oil and gas sector, Norway remains highly specialized in its areas of traditional strength, particularly fisheries, shipping and related industries. During the second half of the 20th century, Norway also pioneered the development of fish-farming, and the nation remains among the global leaders in this industry. As we noted earlier, the shipbuilding industry has retained its economic significance within Norway by diversifying into production of equipment for exploration and production of oil and gas. The basic metals sector, a large user of hydroelectric power, is another natural resource-based sector in which Norway remains specialized.

(FIGURE 2 ABOUT HERE)

The relationship between Norway's pattern of economic specialization and its innovation system is a central theme of this paper and the topic of long-running policy debates in Norway. One view of the role of technology in economic growth argues that a strong high-technology industrial base (consisting of ICT, biotech, new materials, pharmaceuticals, and selected other industries) is necessary for continuing prosperity. However, Norway's resource-based sectors (aluminium, oil and gas and fish-farming) have for decades been

highly innovative, drawing on domestic sources of innovation, technology transfer from foreign sources (the success of which relied on substantial indigenous Norwegian “absorptive capacity”) and Norway’s universities and research institutes.

One manifestation of the strong performance of Norway’s economy during the past 30 years is its high rate of labor productivity growth, which has averaged more than 2.5% per year since 1975 (OECD, 2007). Norway’s strong economic performance, however, is associated with much lower levels of R&D investment than in most other high-income European economies. Figure 3 compares R&D spending as a share of GDP in Norway with that of other high-income industrial economies, and shows that Norway’s R&D/GDP ratio of 1.6% is in the lower half of the reference group. Moreover, like most other countries with low R&D intensity, Norway’s economy is characterized by a relatively large share of government-financed R&D, which consists mainly of R&D carried out in universities and institutes within the public sector.

(FIGURE 3 ABOUT HERE)

Although R&D spending is a widely used indicator of innovation, it is only one of several important contributing factors in successful innovation. Moreover, the importance of R&D investment relative to other factors varies substantially among economic sectors (Fagerberg et al. 2004). Does the unusual (relative to other European economies) Norwegian pattern of specialization explain its lower levels of R&D investment? For example, it is possible that the sectoral innovation systems in Norway’s fields of specialization operate differently, or rely on sources of innovation that themselves require lower levels of R&D investment, than in other European economies. One approach to examining this question controls for cross-national differences in economic specialization patterns when comparing R&D investment levels across countries. Figure 4 compares the share of value added accounted for by Norway’s business R&D (R&D performed within industry) with similar figures for other Western European countries as reported by the OECD (“actual”) and weighted by the industrial structure of the country with which Norway is compared (“adjusted”). If Norwegian firms on average invest more in R&D than firms in the same sectors in the other country, the ratio will be above one and vice versa.

(FIGURE 4 ABOUT HERE)

The results reported in Figure 4 indicate that Norway’s economic structure does influence its low economy-wide R&D/GDP ratio. In five out of the six comparisons (the exception being Sweden, a nation with one of the highest R&D/GDP ratios in the world), Norwegian firms perform as much business-enterprise R&D as do foreign firms in the same sectors. The finding that the low level of Norwegian R&D is influenced by the pattern of specialization is corroborated by the results of other studies (OECD 2007). Nonetheless, as we pointed out earlier, R&D is only one factor in innovation, and R&D investment data may not capture other important aspects of sectoral or national innovation-related activity. One source of data that covers a broader set of innovation-related activities is the Community Innovation Survey (CIS), carried out throughout Europe. Innovation in this survey is a broad concept that includes the introduction of production and processes that are new to the firm, not necessarily new to the market.

Figure 5 compares the share of innovative firms in Norway with that of other European countries (as reported by the CIS4, e.g., the fourth version of the survey, undertaken in 2004).

The measure “share of innovative firms” is the number of firms that report having undertaken successful product or process innovation divided by the total number of reporting firms for the country in question. As in the previous figure, the Norwegian share is compared with those for other economies on an “actual” and “adjusted” basis, the latter comparison being adjusted for cross-national differences in industrial structure. Thus, if Norwegian firms are more innovative than firms in the other country, the share will be above one or vice versa. The comparative data in Figure 5 suggest that the share of innovative firms in Norway is comparable to that of a number of other Western European countries but significantly lower than in Sweden and Germany. Interestingly, and in contrast to R&D (Figure 4), the result does not appear to be very sensitive to cross-national differences in specialization patterns.<sup>v</sup>

(FIGURE 5 ABOUT HERE)

The Community Innovation Survey also reveals important information about qualitative features of the innovation system. As emphasized in the innovation literature (Lundvall 1992, van de Ven 1999) innovation is an interactive phenomenon, and success depends on the ability of firms to cooperate with others and with customers (Lundvall 1988, von Hippel 1988). The central importance of the latter follows from the simple insight that innovations that do not provide customer satisfaction are bound to fail. Moreover, there is a good deal of customer-based learning that may benefit innovating firms. Figure 6 reports the share of firms that cooperate with others in innovation (based on data from the Community Innovation Survey). Norway, together with the other Nordic countries, scores especially high on this dimension. Norway also ranks high on the reported importance of producer-customer interactions in innovation (Figure 7).

(FIGURE 6 ABOUT HERE)

(FIGURE 7 ABOUT HERE)

Innovation is not only – or mainly – about inventing new things, but depends as well on commercial exploitation of the opportunities created by new knowledge (Schumpeter 1934, Kline and Rosenberg 1986, Fagerberg 2004). One measure of a country’s ability to identify, absorb and exploit new knowledge, often termed “absorptive capacity” (Cohen and Levinthal 1990), is the level of education among its population, particularly levels of higher education (Figure 8). Norway and other Nordic countries have substantially higher shares of tertiary-education degreeholders than is true of many other European economies. Another indicator of absorptive capacity is the level of adoption of important new technologies within an economy. Figure 9 compares the level of Norwegian adoption in 2005 of one such “general purpose technology,” personal computers, with that of other European nations, revealing that the Nordic countries, including Norway, display the highest rates of adoption for PCs. These indicators point to an important strength of the Norwegian innovation system, its strong performance in knowledge diffusion and cooperation in innovation. This characteristic of national innovation systems is typically not captured by conventional indicators of innovation inputs or outputs.

(FIGURE 8 ABOUT HERE)

(FIGURE 9 ABOUT HERE)

The Norwegian economy has generated strong growth in productivity, employment and income since 1970, and this performance reflects more than the effects of oil and gas. At the same time, however, Norway invests an unusually low share of GDP in R&D, particularly

within the business sector, and the CIS data also suggest that the level of industrial innovation in Norway is not particularly impressive, at least not when compared to other high-income economies in Northern Europe. Other characteristics of industrial innovation in Norway, however, such as the level of collaboration in innovation, producer-customer interaction, the qualifications of the labor force and the limited indicators on technology adoption, are relatively strong by comparison with most other European economies. These apparently contradictory indicators and findings underscore the need for a more detailed examination the evolution of Norway's national innovation system.

### **The development of the Norwegian innovation system: A co-evolutionary perspective**

Norway's economic development has been characterized by the emergence over time of sectors with different approaches to innovation (Wicken 2008 a,b). The "small-scale decentralized" development path, which dominated Norway until the early twentieth century and remains economically and politically important, is characterized by small firms that invest little of their own funds in innovation-related activities. Beginning in the late 19<sup>th</sup> century, however, a sector characterized by large-scale, centralized enterprises, often financed by foreigners, began to expand within Norway, based on the exploitation of opportunities in capital- and energy- intensive industries. As we note below, however, even the firms within these industries historically were slow to develop in-house R&D. After the Second World War, an influential group of policymakers, technocrats and academics – the "modernizers" (see Textbox 1) - promoted the growth of a "knowledge-intensive, network-based" development path characterized by R&D-intensive firms in "new" industrial sectors, relying on public investments in Norway's national R&D infrastructure of public laboratories and universities. In Norway, as in other high-income economies, these three development paths and corresponding sectoral innovation systems coexist, rather than one being succeeded historically by another. Norway thus is home to a diverse and complex "ecology" of innovation systems, illustrated by the contrasting examples of fish-farming, aluminium, and information technology, all three of which have played important roles in Norway through much of the 20th century.

At the beginning of the 20th century, the Norwegian economy relied extensively on external sources for new technologies. Technologies from foreign sources were adapted to Norwegian conditions by technically trained individuals who often had received their education abroad. A national public research infrastructure evolved slowly in response to the needs of Norwegian firms and industries (Gulbrandsen and Nerdrum 2008a). Inevitably, this process of institutional development gave priority to supporting established (and politically influential) industries, such as mining, fisheries and agriculture. A mining college was founded under Danish rule during the 18th century, and by the turn of the 20th century, Norway's primary industries lobbied successfully for the formation of public research institutes in agriculture and fisheries. Only with the emergence of the large-scale, capital-intensive industries of the early part of the twentieth century was Norway's technical university established (1910), nearly a century after Sweden's technical university was founded. Once established, NTNU became an important source of qualified personnel for industry, particularly Norway's scale-intensive, resource-based enterprises. Norwegian university scientists and engineers became active in industrial consultancy in the first half of the 20th century, and during the following decades Norway's research institutes, many of which are public (or semi-public), expanded their operations. Foreign sources of technology and capital also continued to play an important role in many of Norway's large-scale, resource-intensive industries



By the mid-twentieth century, Norway's national innovation system had acquired many of its current features. Norwegian firms were innovative in many respects and demanded highly educated labor. But they invested little in internal R&D. Instead they utilized "localized search" (Nelson and Winter 1982) in problem-solving, seeking technical knowledge from other firms, research institutes, public sources, academia etc. Only when the search for solutions from external sources was unsuccessful did Norwegian firms invest substantially in intrafirm R&D. In-house R&D became more significant as some Norwegian firms approached the international knowledge frontier during the 1960s and 1970s. Nevertheless, through much of the 20<sup>th</sup> century, the dominant approach to innovation within much of Norwegian industry relied on interaction with other actors in the system, in combination with modest levels of investment in intrafirm R&D (Wicken 2008 a,b, Gulbrandsen and Nerdrum 2008a)

Even today the tendency for Norwegian firms to engage with other partners in innovation, e.g., to pursue collaborative innovation strategies, distinguishes Norway's innovation system from that of many other developed economies. Along with Finland and Sweden, Norway arguably contrasts with other European economies in this respect. In fact, 30-40% of the firms in several important Norwegian manufacturing industries report that they collaborate with public research institutes (Gulbrandsen and Nerdrum 2008b), and user surveys indicate that the firms on average value such cooperation highly. These surveys also reveal that prior experience with such cooperation heavily affects both Norwegian firms' willingness to cooperate with public institutions and the value that they assign to such collaboration, illustrating the path-dependent character of these relationships (Nerdrum and Gulbrandsen 2008).

As pointed out above the historically low level of investment by Norwegian firms in intrafirm R&D does not imply that they did not innovate. The extensive structural changes that have occurred in the Norwegian economy during the last century have been accompanied by a stream of economically important innovations. For example, the rise of the large scale, capital-intensive path of economic development in the early 20th century was based on the exploration of hydroelectric energy, by entrepreneurs such as Sam Eyde, who in a classically Schumpeterian fashion, developed a "new combination" of knowledge, capabilities and resources (Wicken 2008a, Gulbrandsen and Nerdrum 2008a). The Norwegian oil and gas industry faced daunting challenges in producing oil and gas under conditions of unprecedented complexity and hazardousness, and developed new technological and organizational solutions (e.g., the CONDEEP platforms; see Engen 2008). The Norwegian fish-farming industry also relied on a stream of important innovations in fish farming, processing, and disease control. But none of these major innovations, which to a large extent relied on well-developed engineering competences and highly competent labor, depended on large-scale intrafirm R&D as conventionally defined. Indeed, many such innovations, which affect the entire production system of natural-resource industries, may not even be classified as innovations by CIS-type surveys that mainly focus on technological (product and process) innovations (Smith 2004).

The previous section emphasized the contributions of institutions and politics to the path-dependent development of innovation systems. The path-dependent evolution of the Norwegian national innovation system clearly reflects the influence of political as well as institutional developments. For example, the continued existence and extensive government support for the "small-scale, decentralized" path of industrial development in Norway was

one outcome of intense political struggles during the interwar period (Wicken 2008a). This set of political commitments and institutional supports shaped the organization of the Norwegian fish-farming industry half a century later (Aslesen 2008) and continues to influence the development of that industry in modern Norway. These policies, along with other characteristics of Norwegian fish-farming, have produced a structure that contrasts with those of other countries, particularly Scotland and Chile, that entered the industry later. While in other countries fish-farming is dominated by large firms, the Norwegian industry has a much more heterogeneous structure, in which a small number of large, increasingly global firms coexist with a large group of small, family owned firms.

Another example of institutional persistence that had far-reaching consequences for Norwegian economic and technological development is the “concession laws” that were adopted in the early decades of the 20th century. These laws were originally drafted to create a system for national control of natural resources, specifically, hydroelectric power, and influenced the early years of Norway’s aluminium industry (Moen 2008). But as Engen (2008) notes, this regulatory heritage also influenced the development of Norway’s offshore oil and gas sector more than half a century later. The technological and organizational development of the Norwegian oil and gas industry might well have followed a very different path (as arguably was the case for the offshore oil and gas industries in Denmark and the United Kingdom) in the absence of the regulatory system created during the early 20th century for an entirely different sector.

Hence, institutions and politics have exerted a great influence on the development of Norway’s national innovation system, and the Norwegian case is by no means a unique one. . Previous work on national systems of innovation has often devoted little attention to the historic co-evolution of industries, institutions, and politics, possibly because much of it examines “snapshots” of various innovation systems at a specific point in time. One of the advantages of this historical, evolutionary perspective is that it advances our understanding of the roles played by institutions and politics in innovation.

### **Textbox 1. The "modernizers"**

Norway's high dependence on natural resources has always been controversial within domestic politics. During the post-1945 period a strong and politically powerful lobby of "modernizers" gained political power and argued that a modernization of the industrial structure of the country in the direction of "high-tech" industry, particularly ICT, was a must. The "modernizers" were strongly influenced by the achievements of US and British scientists, military research facilities and "high-tech" firms during and after the Second World War and wanted to create a similar dynamic in Norway by supporting military R&D, public research labs (particularly within ICT) and selected "high-tech" firms. The national industrial research council (NTNF) and national defense research establishment (FFI), both established in 1946, were central institutional actors in the "modernizing" network, along with other public and semi-public laboratories (Wicken 2008b, Gulbrandsen and Nerdrum 2008a).

This agenda was widely accepted among policy makers and for several decades public R&D labs and selected high-tech firms, particularly within ICT, received substantial economic support (Wicken 2008b). These policies produced several important inventions in military technology, computer software (the SIMULA language, see Sogner 2008), computer hardware and telecommunications. The GSM system, for example, was invented in Norway (Sogner 2008). For a time, these investments generated substantial civilian spinoffs in the form of thriving "high-tech" firms in the computer and telecommunication industries. However, changes in dominant technologies, the shift towards a more economically liberal political stance among Norwegian policymakers, deregulation efforts and increased competition world-wide that characterized the 1980s exposed the vulnerability of the Norwegian "high-tech" sector. Many of these firms went out of business and today production of ICT products for the mass market has ceased in Norway (Sogner 2008).

The attempt to make Norway a "high-tech" leader thus ended in failure. The competences created by these policies in ICT technology, however, did produce payoffs in other parts of the economy, particularly in the rapidly expanding oil and gas industry (Engen 2008, Sogner 2008). Hence, instead of substituting for resource-based industries, as the "modernizers" probably envisaged, their efforts instead contributed to a strengthening of innovation and competitiveness of the resource-based sector.

## **Concluding remarks - The Norwegian “paradox” revisited**

Norway’s economic performance has been characterized as a “paradox” (OECD 2007, Grønning et al 2008). Productivity and income are among the highest in the world, even without the extra contribution of the nation’s successful oil and gas sector. But Norwegian R&D investment accounts for a small share of GDP by comparison with other industrial economies, and other measures of Norwegian innovation activity, although imprecise, also are not very impressive. How can this be explained?

One explanation posits that the statistical measures of innovation-related activities are poor proxies for the underlying phenomena that we seek to measure. But even the premise that a close statistical relationship exists among aggregate measures of R&D, innovation output and economic prosperity may also be flawed, particularly in a national innovation system in which resource-intensive industries are prominent. In fact, this premise assumes the existence of the “linear model” of innovation that was critically assessed by Kline and Rosenberg (1986), among other scholars. Rather than being an exogenous factor leading to predictable economic results, innovation is an endogenous phenomenon that is shaped through interaction between firms and their environments.

The title of this paper points to three interrelated aspects of Norwegian economic development: innovation, path-dependency and policy. First, applying a broad perspective to the study of innovation and long-run economic change, we recognize that innovation has been important factor in Norway’s impressive economic performance, although the characteristics of Norway’s industrial base and the processes of innovation that it supports mean that much of this innovation has eluded straightforward measurement. Perhaps the most important factor in Norway’s innovative performance has been the ability of Norwegian entrepreneurs, firms, and public sector actors to recognize opportunities, mobilize resources, adapt existing capabilities and develop new ones, and develop appropriate institutions and policies. The system’s adaptability thus appears to be one of the important factors contributing to Norway’s successful technological and economic development. This adaptability arguably reflects other social, cultural, institutional and/or political characteristics of Norway and other nations that we cannot pursue here, but which present a promising line of research.

Second, the development of Norway’s national innovation system is a historical process characterized by strong path dependency. The Norwegian innovation system has been dominated by resource-based innovation, to some extent in contrast to those of other Nordic economies (both the Swedish and Finnish innovation systems have included resource-based sectors, but these now are much less dominant in each nation). The development of new industries that are less closely linked to natural resources, in spite of considerable support from public policy, has been much less successful in Norway. The failure of the “modernizing” policies in Norway is less a result of active resistance from established firms in politically powerful sectors than a reflection of the continued vitality of innovation-led growth and productivity in these established sectors (Castellacci et al 2008). Norway’s resource-based sectors have displayed considerable dynamism in developing knowledge and adapting to new challenges. Third, as we pointed out above, institutions and politics have fundamentally influenced the development of Norway’s industrial structure and its innovation-related activities. Arguably, in the case of the Norwegian innovation system, path dependency is as much a political and institutional phenomenon as an economic one. However, the political institutional factors that have been important in the Norwegian case

extend far beyond science, technology and innovation policy narrowly defined. This underscores the need for approaching the study of innovation systems from a broad perspective.

However successful they appear to be in 2008, Norway's history of innovation and economic growth should not constitute a basis for complacency about the future, which poses significant challenges. Although the oil and gas sector will remain economically important, there can be no doubt that the period of rapid economic growth based on the exploitation of Norway's offshore oil and gas is approaching its end, and future growth will rely on other sources. A second important change is the end of the century-long era of cheap hydroelectric energy, the abundant supply of which led to the establishment of electrometallurgical and electrochemical industries in Norway. The future competitiveness of these Norwegian industries will depend on technological and organizational innovations that offset the advantages flowing to foreign firms with lower energy costs. Hence, although natural resources may play an important role in Norway's future economic growth, maintaining the nation's strong performance will require an increase in the level and scope of innovative activity. Raising the share of Norway's overall firm population that is active in innovation, rather than focusing primarily on firms in "high tech" sectors, is an important target for innovation policies. In light of this it is disquieting to observe that in contrast to most other European economies, the share of Norwegian firms reporting that they were active innovators has declined during the first years of the new millennium (Castellacci et al 2008).

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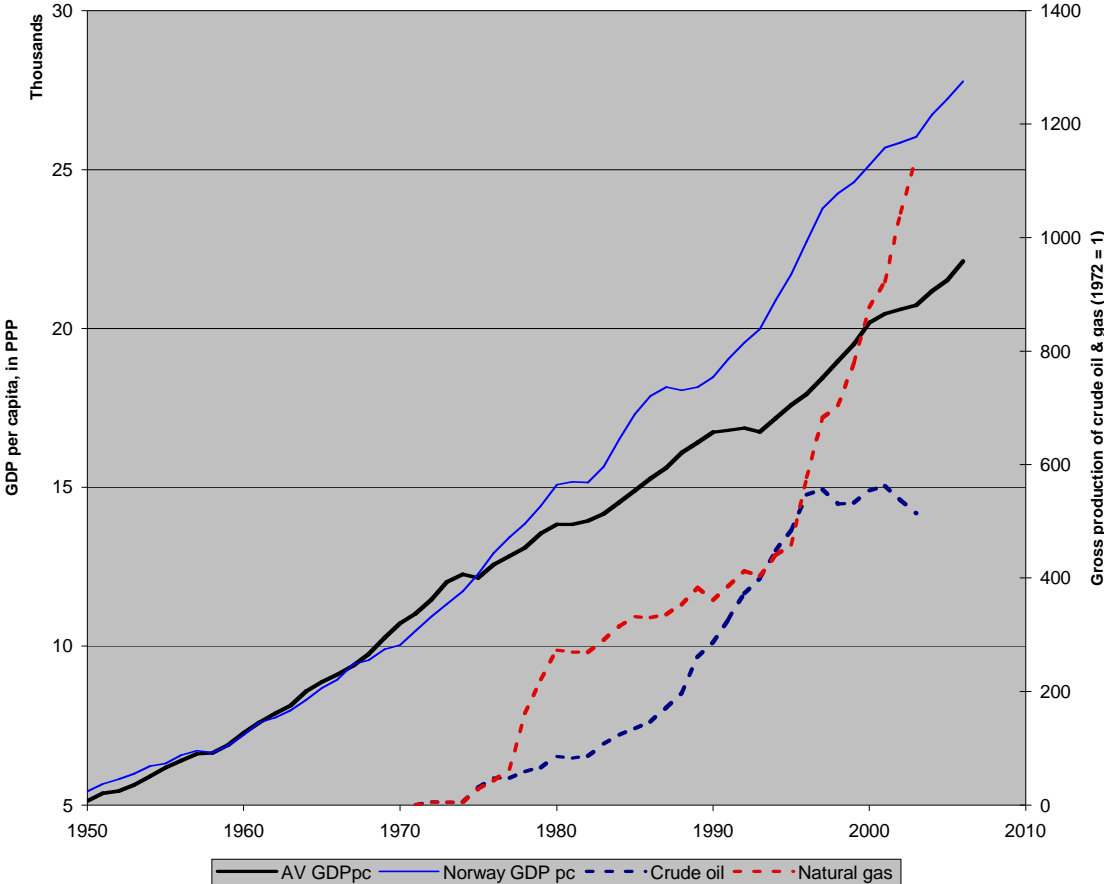
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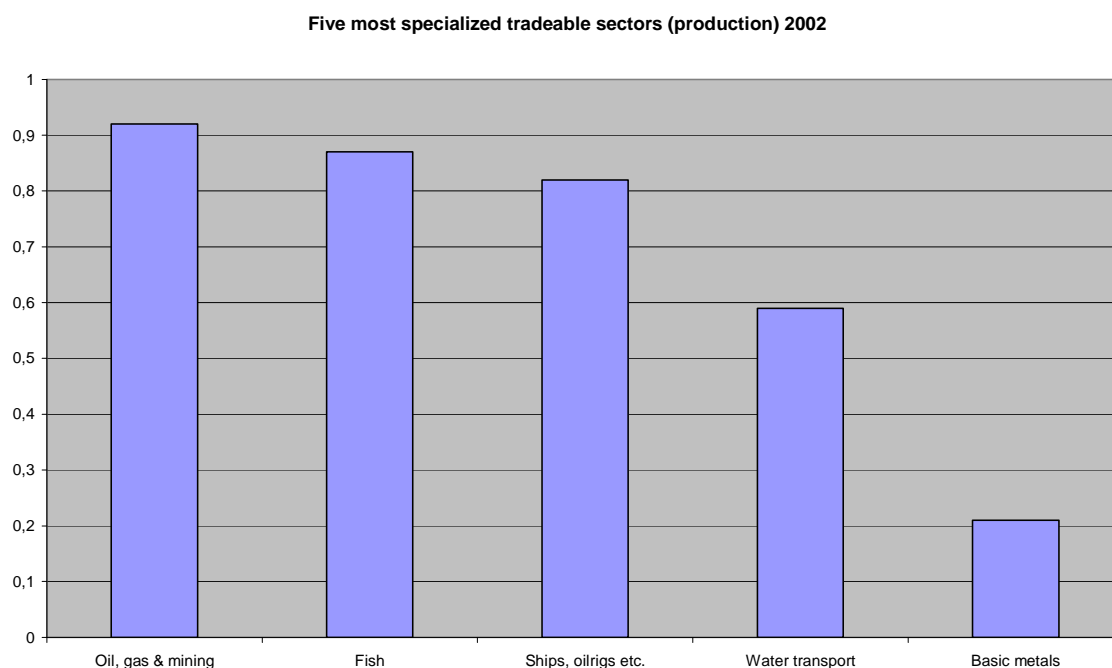
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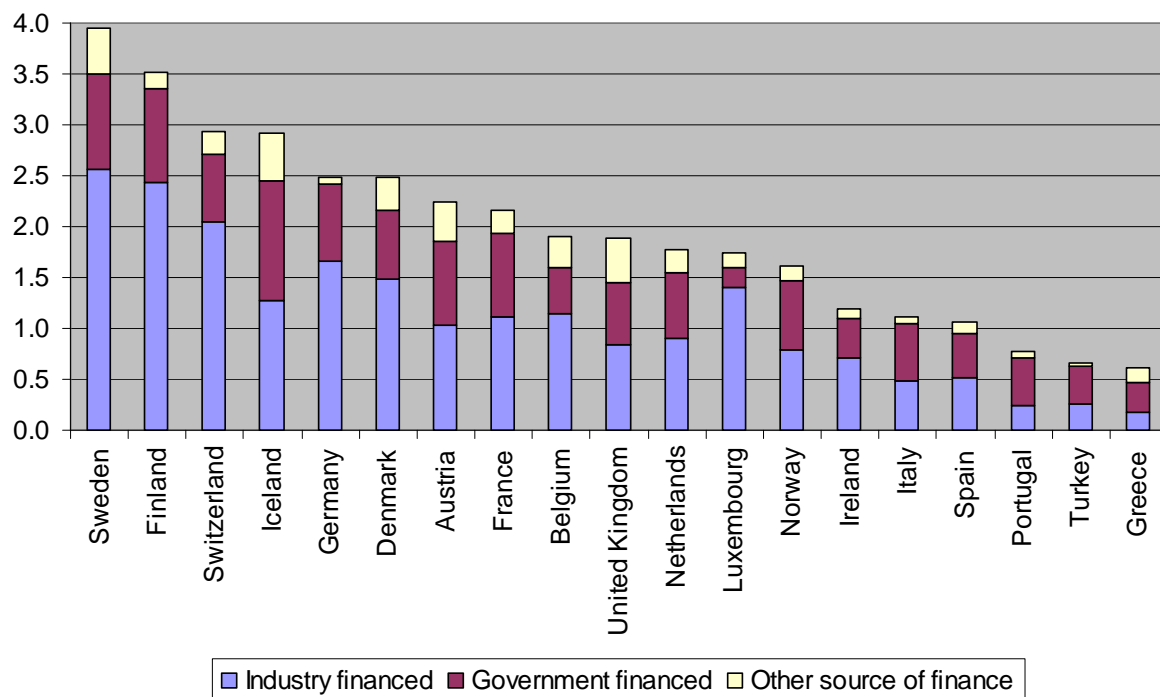
Source: GGDC Total Economy Data Base ([www.ggdc.net](http://www.ggdc.net))

**Figure 1. Norwegian economic growth and the rise of the oil and gas sector, 1950 - 2007**



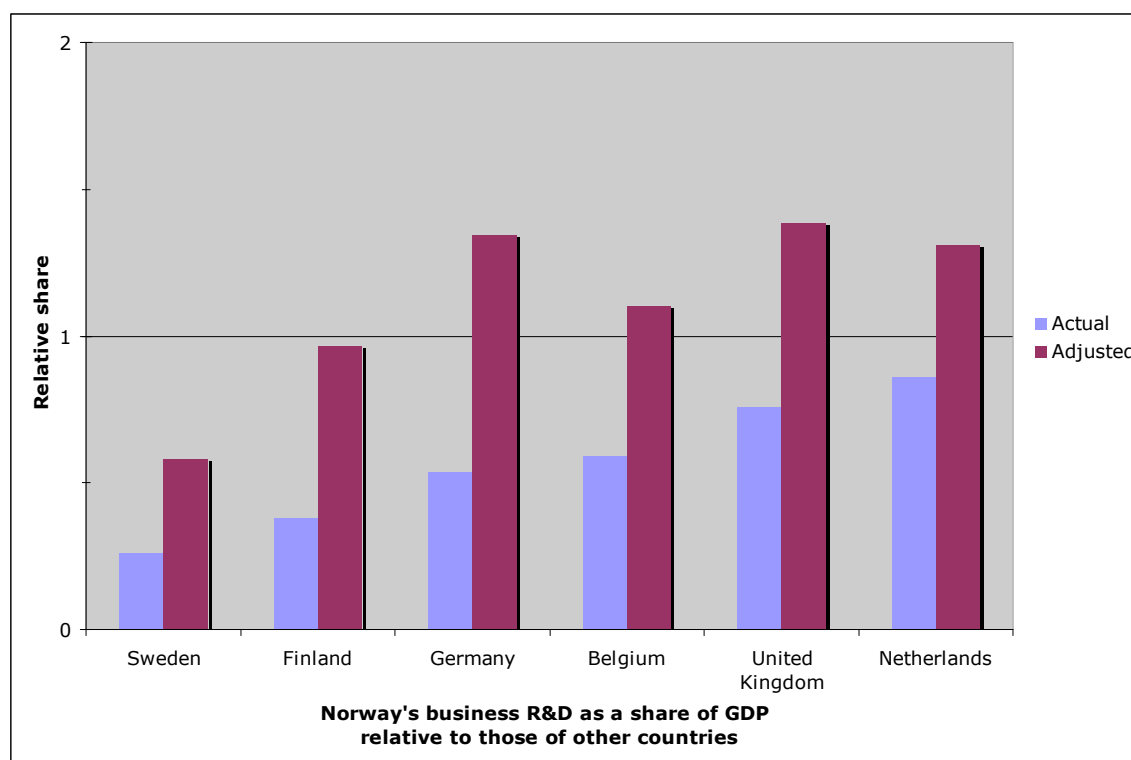
Source: GGDC 60 Industries Data Base ([www.ggdc.net](http://www.ggdc.net))

**Figure 2. The five leading areas of Norwegian specialization, based on production of tradable goods and services in 2002**



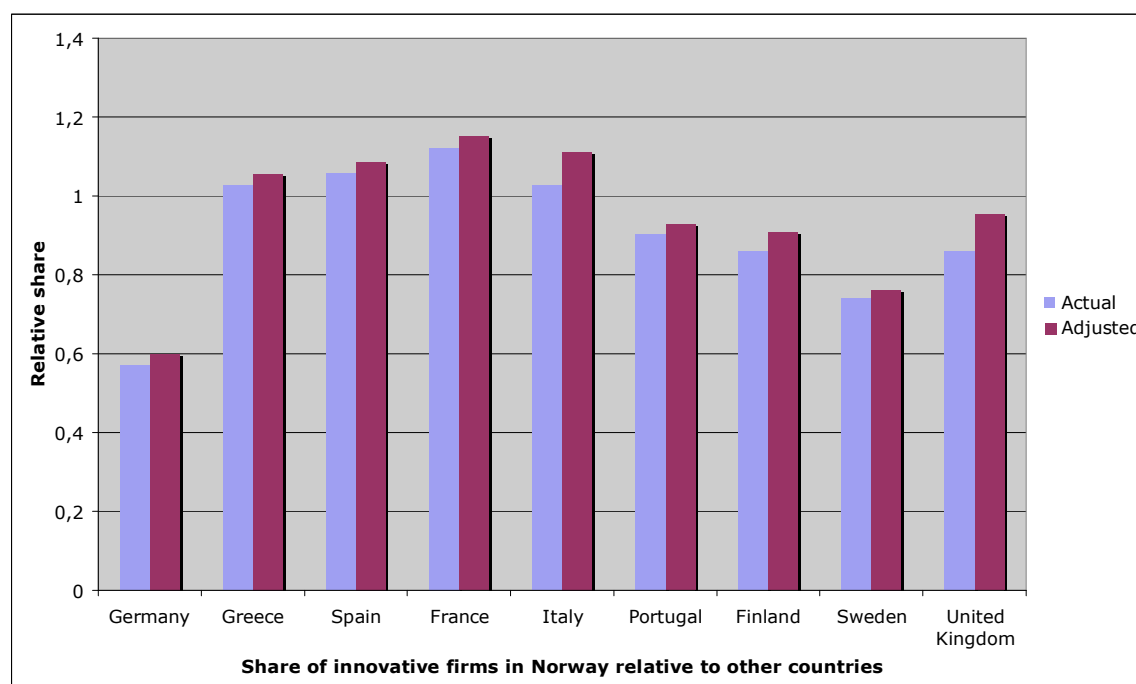
Source: OECD

**Figure 3. R&D as a % of GDP: Norway and a reference group of European economies, 2004**



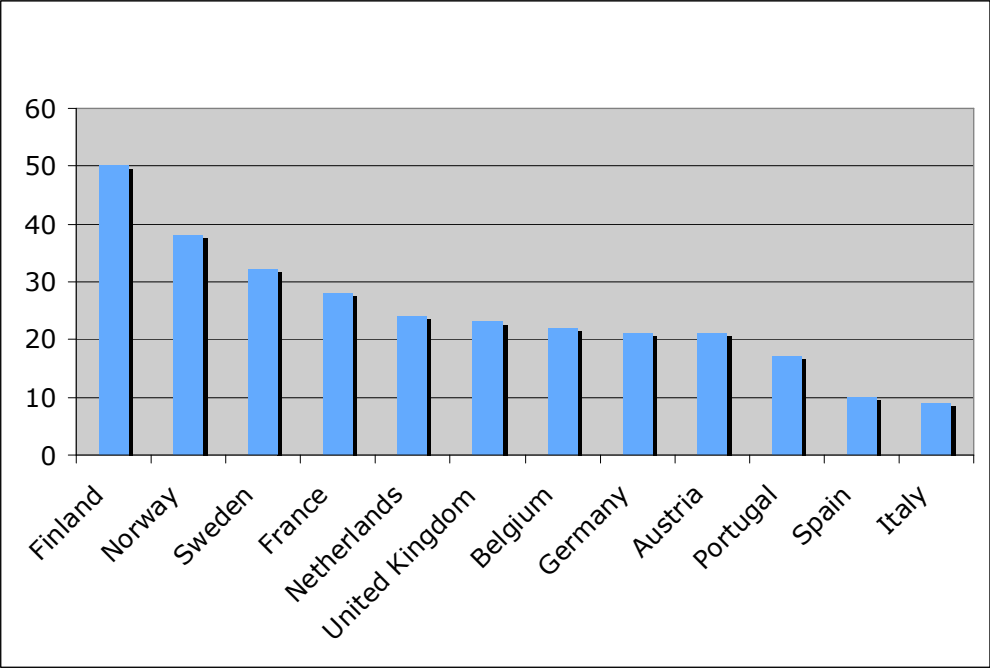
Source: Authors' calculations based on OECD and Eurostat data

**Figure 4. Norway's share of business R&D in GDP relative to those of other countries, actual and adjusted for structural differences, 2001/2002**

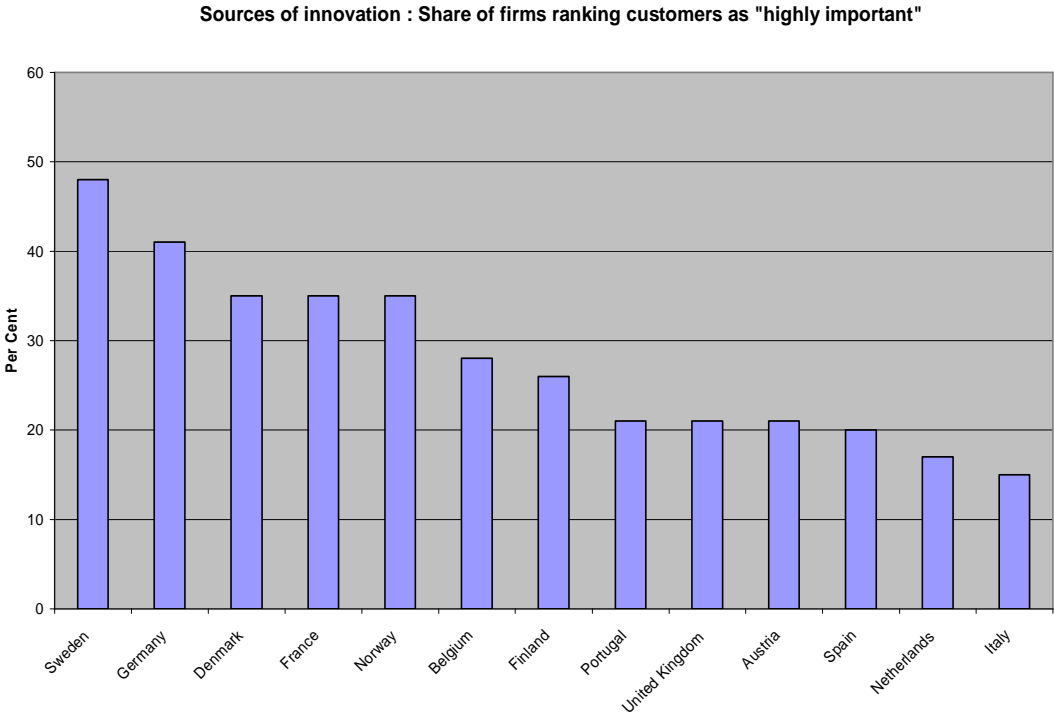


Source: Eurostat (CIS 4)

**Figure 5. Innovative firms as a share of all Norwegian firms relative to other European economies, actual and adjusted for structural differences, 2004**

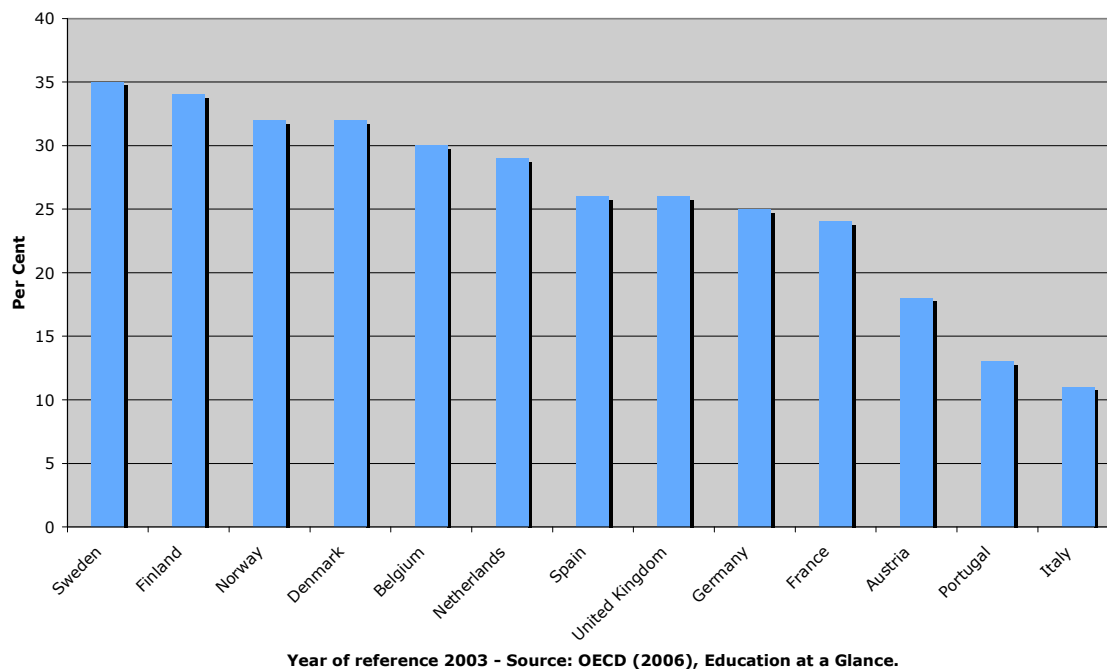


**Figure 6. Share of innovative firms with cooperation arrangements on innovation activities, Norway and a reference group, 2001/2002 (source CIS 3 (Eurostat))**

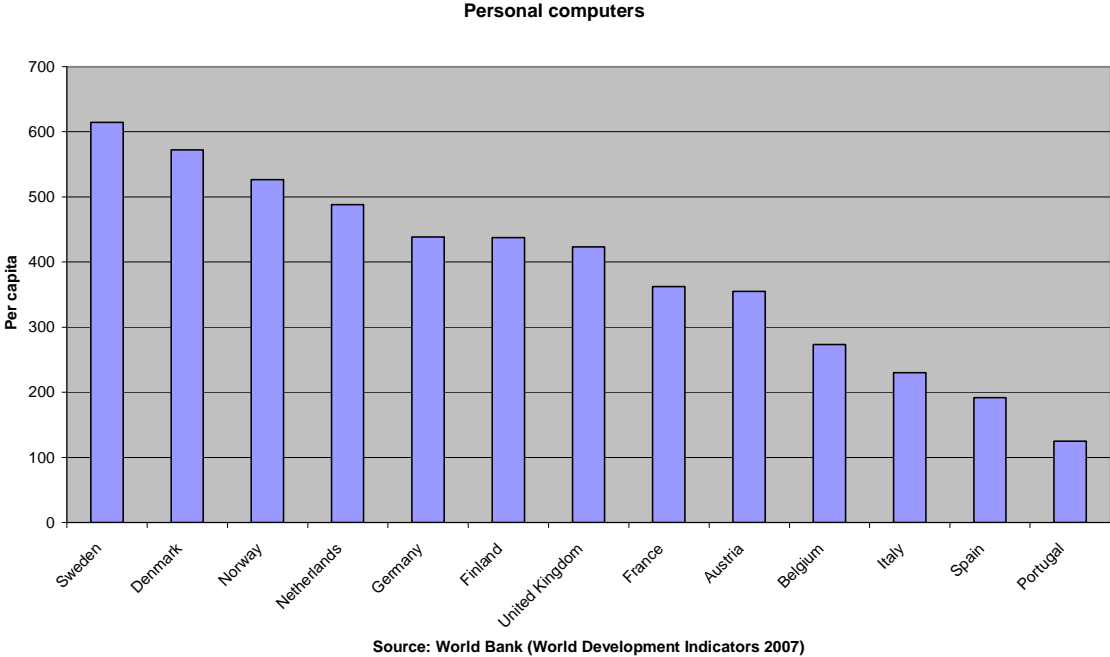


**Figure 7. Share of innovative firms that rank customers as “highly important” sources of information for innovation, Norway and a reference group, 2001/2002 (source CIS 3 (Eurostat))**





**Figure 8. Percentage of Population with tertiary education (age 25-64), Norway and a reference group, 2000-2004**



**Figure 9. Penetration of PCs within the population, Norway and a reference group, 2005**

## Notes

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<sup>ii</sup> Norwegian economic history contains a number of examples of successful new initiatives that relied for their creation on foreign entrepreneurs, capital or markets. The establishment of Norsk Hydro, for example, although spearheaded by Norwegians, succeeded only because of support from foreign investors, and foreign investment and technology have played important roles in other important new industries in Norwegian history (Lie 2005).

<sup>iii</sup> These include evolutionary economics (Nelson and Winter 1982), new growth theory (Romer 1990, Aghion and Howitt 1992) and the literature on “national systems of innovation” (Lundvall 1992, Nelson 1993, Edquist 2004).

<sup>iv</sup> The index is a normalized version of the familiar “revealed comparative advantage” measure (RCA). The RCA is defined as the share of a specific sector in a country’s GDP divided by the similar figure for the world as whole (or the area we are comparing with). The index, then, is  $(RCA-1)/(RCA+1)$  and varies between 1 (in which case the RCA measure is indefinitely large) and -1 (RCA equal to zero).

<sup>v</sup> Hence, although Norway and Sweden are sometimes categorized as being similar in many respects (Katzenstein, 1985), the evidence in Figure 5 suggests some important differences in their national innovation systems.