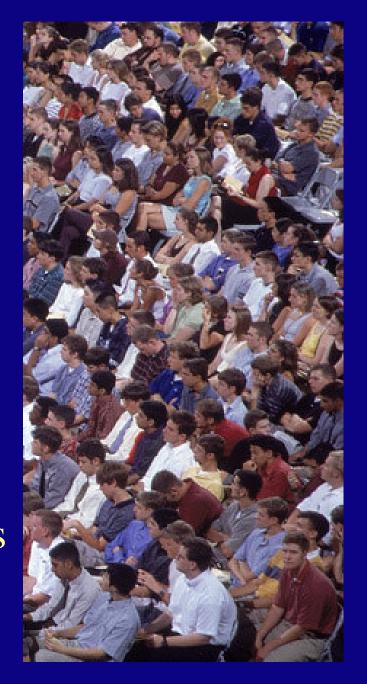
# Maintaining excellence in a challenging budget environment

President G. Wayne Clough

Georgia Tech Foundation June 6, 2003

#### Admissions

- →2,200 freshman as usual (growth in retention and graduate students)
- → Strong academic profile
  - → Average SAT: 1339
  - → Average GPA: 3.7
- →In-state students increase slightly; out-of-state students decrease slightly



#### State funding levels

- →GT sustained \$18 million in cumulative cuts through FY '03 (10% of state-funded budget)
- → Recently passed FY '04 budget:
  - → No additional cuts for University System
  - → Formula fully funded
  - →\$1.4 million in new funds for GTREP
- →GRA funded at \$24 million
- →Only one capital project funded in System
- → Special session possible in Aug or Sept



#### Allocations to Georgia Tech

- → Received expected amount in workload allocation (\$10.9 million)
- → Passed along \$1.4 million for GTREP
- →\$1.24 million for operations and maintenance funds for new facilities, including Technology Square
- →\$700,000 performance-based increase (retention, graduation rate, sponsored research)
- →\$680,000 strategic allocation



#### Regents increase tuition

- → Tiered increases:
  - → 15% increase at research universities
  - →10% increase at 4-year institutions
  - →5% increase at 2-year colleges
- →Impact on Georgia Tech:
  - →In-state tuition: \$1,604 per semester (+ \$209)
  - →Out-of-state tuition: \$7,567 per semester(+ \$987)
- → National average in-state tuition for 4-year public universities: \$2,200 per semester

#### In-state tuition at public peers

(Tuition and fees, 2002-03)

Penn State	\$8,382	UCLA	\$4,378
Michigan	\$7,485	UC, Berkeley	\$4,336
Illinois-Urbana	\$6,704	UT Austin	\$3,950
Minnesota	\$6,280	Virginia Tech	\$3,936
Purdue	\$5,580	NC State	\$3,827
Texas A&M	\$4,748	Ga Tech	\$3,616
Washington	\$4,636	Florida	\$2,581

## Out-of-state tuition at peers

(Tuition and fees, 2002-03)

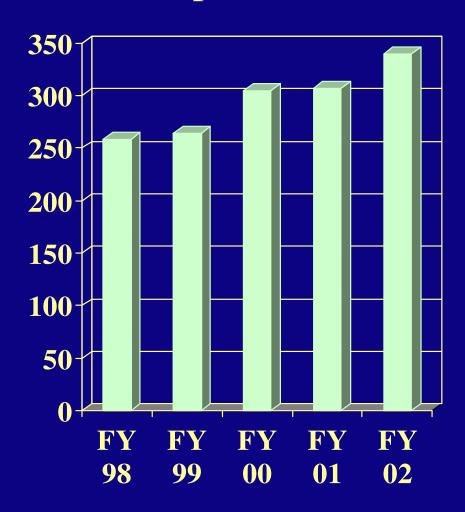
MIT	\$28,230	UC, Berkeley	\$16,715
Cornell	\$27,394	Purdue	\$16,260
<b>Johns Hopkins</b>	\$27,390	Washington	\$15,337
Northwestern	\$27,228	Illinois-Urbana	\$15,308
Stanford	\$27,204	NC State	\$15,111
<b>Carneg Melon</b>	\$27,120	Ga Tech	\$13,986
Michigan	\$23,365	Virginia Tech	\$13,552
Cal Tech	\$22,119	Florida	\$12,046
Penn State	\$17,610	Texas A&M	\$11,288
Minnesota	\$16,853	<b>UT Austin</b>	\$10,490
UCLA	\$16,757		

#### Expanding research enterprise



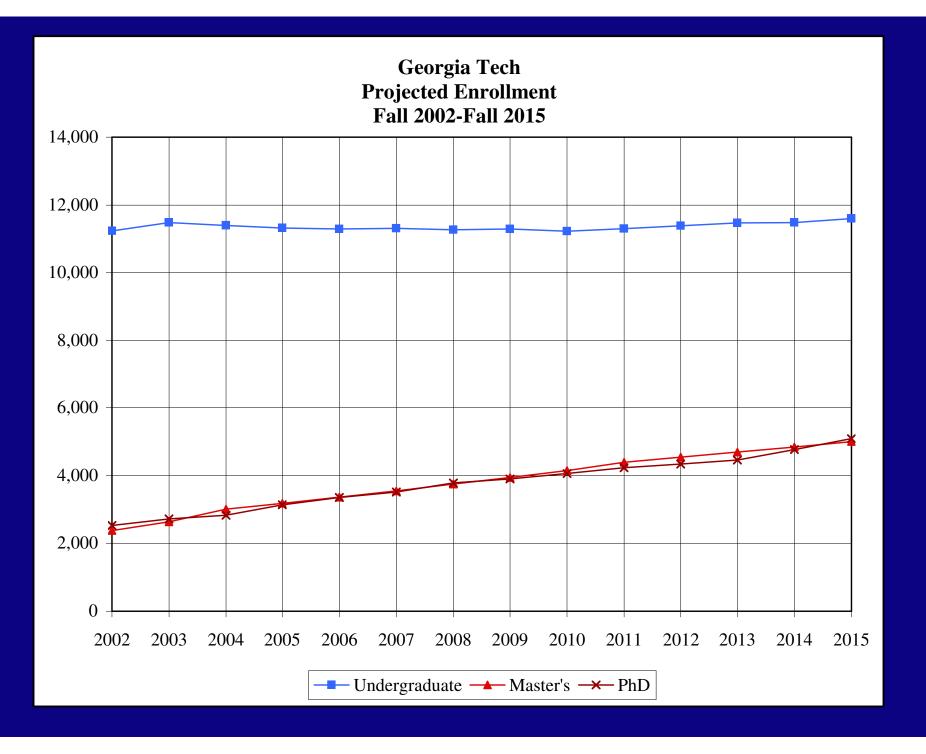
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#### **Expenditures**



# Maintaining excellence in a challenging budget environment

- → Redirecting resources to critical programs
- → Maintaining funding balances to allow for a limited number of strategic opportunities
- →Increasing the focus on people
- → Keeping closer track of national trends
- →Clarifying the planning context for the next five years

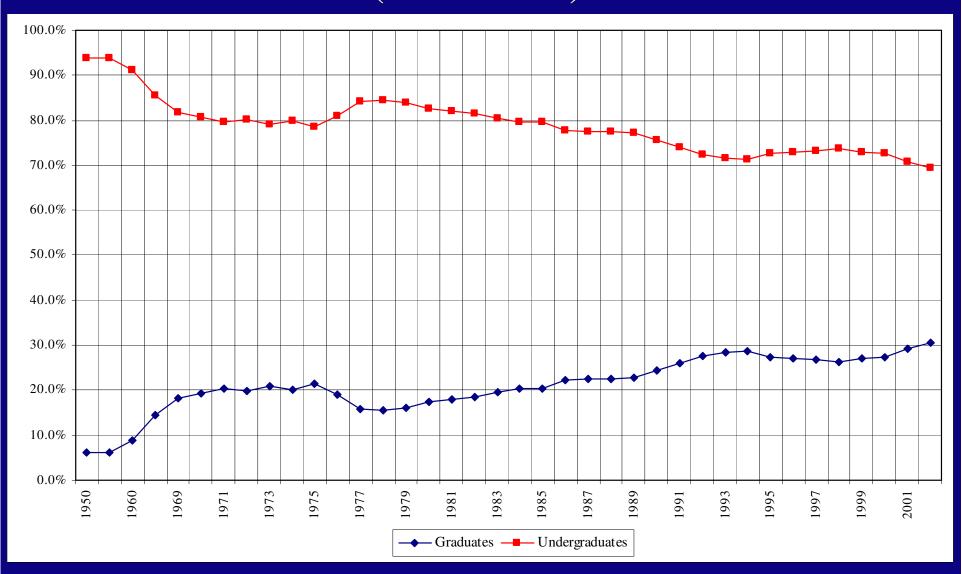


#### Enrollment considerations

- →Increasing graduate enrollment
  - →On campus
  - → At GT Lorraine in France and GT Asia-Pacific in Singapore
  - → Through distance learning
- → Absorbing undergraduate growth through GTREP
- → Developing science and liberal arts programs

#### Enrollment's shifting composition

(1950-2002)

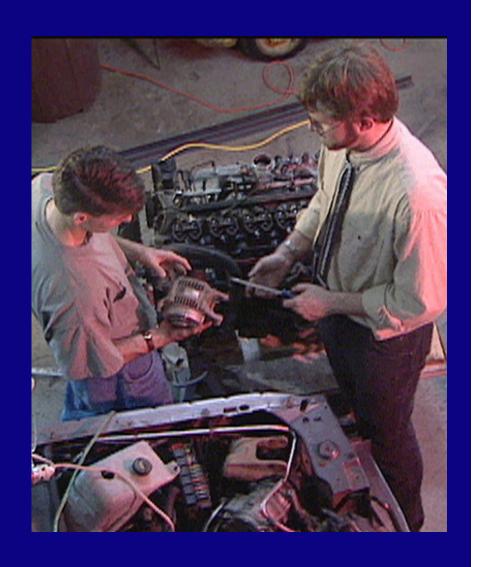


# Peer enrollment composition

<u>Institution</u>	<u>Total</u>	<u>Graduate</u>	% Grad
MIT	10,317	6,139	60%
Stanford	14,339	6,414	45%
Carnegie Melon	9,373	4,026	43%
Michigan	35,700	11,228	31%
Georgia Tech	16,479	5,022	30%
UC Berkeley	32,408	8,693	27%
Illinois-Urbana	37,209	8,966	24%

#### Improving student:faculty ratio

- →Goal: 16:1
- → Would require 600 additional faculty
- → Space requirements:
  - → Classrooms
  - → Research labs
  - →Offices for faculty and attendant grad students



# Peer student:faculty ratios

MIT	6:1	Penn State	17:1
Cal Tech	8:1	UC, Berkeley	18:1
Northwestern	8:1	NC State	18:1
Carnegie Melon	10:1	Virginia Tech	18:1
Cornell	11:1	UT Austin	19:1
Stanford	11:1	Texas A&M	20:1
Washington	12:1	Purdue	20:1
Michigan	14:1	Georgia Tech	21:1
Johns Hopkins	14:1	Illinois-Urbana	21:1
UCLA	15:1	Florida	27:1
Minnesota	16:1		

#### Next generation of facilities



Advanced Clean Room Building





Innovative Learning Resource Center

Molecular Science and Technology

#### Keeping up with the best

- → Harvard: new 60,000 sq ft genomics center; 5 more science buildings planned.
- → MIT: 7 new buildings with 2.1 million sq ft. Adding more space that at any time since moving to present campus in 1916.
- → Michigan: \$500 million in construction planned or underway since 2000.
- → Chicago: \$2 million, 5-year campaign will raise \$520 million for facilities, \$445 million for new labs and equipment.

## America's Best Graduate Schools 2004

#### US News graduate rankings strong

- → College of Engineering in top 5
  - →Industrial & Systems Engineering #1 (again!)
  - → 7 engineering disciplines in top 10
- → DuPree College of Management #51
  - → Production/Operations Management #10
- →Other program rankings not done this year

#### Students win scholarships



Churchill Scholar Saniya Ahsan is one of 11 American winners to study at Cambridge next year.



Fullbright Fellow David Eger will study math in Hungary.



Truman Scholar Nate Watson is SGA president.



Goldwater Scholar Monique Gupta does research in gene therapy techniques.

#### Student life improvements

- → Special events funding
- → West Commons
- → Safety walk
- → Student Center expansion
- → The Green