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Title: LOCAL GOVERNMENT IMPROVEMENT PROJECT - THE PHILLIPINES

THIS IS A COOPERATIVE AGREEMENT WITH USDA FOR WORK TO BE DONE IN THE PHILIPPINES.



SPONSORED PROJECT TERMINATION/CLOSEOUT SHEETDate 9/7/88Project No. B-10-609 (R6518-OA0)School/~~Lab~~ OTIPIncludes Subproject No.(s) N/AProject Director(s) W. C. Larson~~GTAC~~ OTIPSponsor U. S. Dept. of AgricultureTitle Local Government Improvement Project -- The PhillipinesEffective Completion Date: 9/30/88 (Performance) 9/30/88 (Reports)

Grant/Contract Closeout Actions Remaining:

☐ None☒ Final Invoice or Copy of Last Invoice Serving as Final☐ Release and Assignment☒ Final Report of Inventions and/or Subcontract:
Patent and Subcontract Questionnaire
sent to Project Director ☒☒ Govt. Property Inventory & Related Certificate☐ Classified Material Certificate☐ Other _____

Continues Project No. _____ Continued by Project No. _____

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Georgia Institute of Technology
Centennial Research Building
400 Tenth Street, N.W.
Atlanta, Georgia 30332-0130

Office of Interdisciplinary Programs
(404) 894-2375

August 23, 1988

Ms. Jane Nandy
Project Officer
Office of Rural & Agriculture Development (ORAD)
USAID/Philippines
APO San Francisco 96528

FINAL REPORT - USDA Cooperative Agreement #58-319R-8-029

Dear Ms. Nandy:

This comprises the final report of the Georgia Institute of Technology (Georgia Tech) under the above cooperative agreement related to the Local Government Improvement Project (LGIP). This final report, in letter form, is in full satisfaction of paragraph 4., Outputs, on p. 3 of the above Agreement (copy on file at ORAD, USAID/Philippines).

The scope of work as detailed in paragraph 3., Objectives, in the Agreement was accomplished in the Philippines during the period July 3 through August 12, 1988. Mr. William C. Larson, of Georgia Tech's Office of Interdisciplinary Programs, worked jointly with Mr. John C. Dalton (under a Personal Services Contract with USAID/Philippines) during this period. They produced a 35-page report entitled "Local Government Improvement Project" which was discussed in draft on August 9, 1988 with the USAID/Philippines Project Coordination Committee. The report was again discussed with USAID Director Malcolm Butler, Deputy Director John Blackton, and other key staff members of USAID/Philippines on August 10, 1988. Thirty copies of the report were reproduced by the Office of Rural and Agricultural Development (ORAD) and distributed within the Mission for detailed review. We were advised that the Mission will forward the report to AID/Washington upon completion of its review. A copy of the Executive Summary (pps. 1 & 2) of the report is herewith appended for information.

Mr. Larson debriefed interested individuals of AID/Washington (ANE/TR/ARD) concerning the LGIP on August 19, 1988. Present for the meeting in Washington were Mr. Michael Korin (ANE/TR/ARD/APA), Mr. Kenneth Kornher (S&T/RD/DA), and Mr. Dennis Weller (ANE/TR/ARD/APNE). A copy of the LGIP report was not provided to AID/W.

Ms. Jane Nandy

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Georgia Tech appreciates having been of service to USAID/Philippines. The support, assistance and guidance provided by the Mission, particularly ORAD, to Mr. Larson during the consultancy is most appreciated.

Sincerely,

William C. Larson
International Technology Development

WCL:mcs

cc: Mr. Richard Affleck, USDA/OICD/TA DIVISION
Mr. Dennis Weller, AID/W, ANE/TR/ARD/APNE
Dr. F. A. Rossini, Georgia Tech, OIP
Ms. Pat Heitmuller, Georgia Tech, CSD/OCA (2 copies)

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EXECUTIVE SUMMARY

The attached Report includes the consultants' observations and suggestions concerning the proposed Local Government Improvement Project (LGIP) and the Statement of Work/Terms of Reference for special studies which will assist the Mission to define the Project objectives, elements, resource requirements and implementation strategy.

The Report's Discussion (Section B) contains background information which supports the consultants' following observations:

1. This is an especially opportune time for USAID to embark on a local government improvement project.
2. The Department of Local Government and the Leagues of Governors, City Mayors and Municipal Mayors are key actors in project design and management and should be supported.
3. The Project strategy and rationale could be predicated on rural economic development and job generation.
4. Infrastructure development and maintenance activities could be one of the primary means of achieving the strategy.
5. Governors/Provinces have the perspective/capacity to provide leadership, management and control of Project resources.
6. Block grants are the preferred means of transferring LGIP funding to implementing Provinces and this possibility should be further tested.
7. Private sector financial involvement and their commitment of new jobs is critical.
8. NGO's can help cities and municipalities to forge a partnership with the private sector and sustain project-supported activities.
9. Training and institutional development activities should be dependent on the specific configuration of Provincial project activity and not approached through traditional generic models.
10. A long-term commitment (approximately 8-10 years) will be needed to support, sustain and spread project benefits.

The consultants offer these suggestions to help the GOP and USAID focus the discussion concerning the Project and its components. We hope they are helpful. But, stating the obvious, more analysis will be needed to reach any firm conclusions about the Project approach. As a first step in this analytical process, we have completed our Statement of Work by providing detailed Scopes of Work for four special studies which the Mission will undertake in 1988 (see Section C). Of the special studies that have been

recommended, three are to be PD&S funded. The fourth will be conducted, in house, by ORAD. These studies are:

1. Department of Local Government Study - to assist the DLG to develop its technical assistance and training capabilities and to identify the type and level of support which LGIP might provide to enable DLG to take a leadership role on the Project.
2. Flow of Funds Study - to document and assess the capacity of existing GOP intergovernmental systems to serve as effective channels for Project resources and to define the minimum accountability requirements for associated USAID grant payments, particularly Block Grants.
3. Leagues Study - to assist the three Leagues (Governors, City Mayors, Municipal Mayors) to define their organizational objectives, work programs and resource requirements to support local autonomy and to define their possible roles in support of LGIP activities (including project design, monitoring, training and evaluation).
4. USAID Prior Project Analysis - to assemble and evaluate as a resource package the many outputs and products of prior USAID projects concerned with local government improvement.