

NOTES FOR GEORGIA TECH PRESIDENT G. WAYNE CLOUGH  
University Leaders Dinner, May 1, 2007

- 10 Fellows who are likely to move into leadership positions within the next 3 years or so.
- This is the final event of their year of “training,” so supervisors and spouses have been invited.
- The dinner will be informal, but organized like this:
  - Hal Irvin will welcome everyone
  - Eat dinner
  - Hal introduces you for informal remarks, Q&A (10-15 MIN)
  - You and Hal present gifts to the 10 Fellows

QUESTIONS TO GUIDE YOUR INFORMAL REMARKS:

- Your career followed the ideal, logical path upward through the academic ranks. How did that happen, and how did you manage the choices you faced to enable your career to take this path?
- Who were your role models and why? Did you have personal mentors along the way?
- How did you learn administrative skills? Any formal programs like this one? Deliberately set a course of learning for yourself? Learn more informally from experience and feedback on how you were doing? Or did it just come naturally?
- As faculty move into administration, they undertake new responsibilities for which they have little experience or training. What is your advice on:
  - Managing activities and programs
  - Managing people
  - Managing facilities
  - Managing risk
- Achieving balance – What is your advice on
  - Balancing teaching, research and service
  - Balancing your focus and time between internal activities and external activities
  - Balancing the demands on your personal time – work vs family
- Most of these Fellows will undertake expanded leadership roles at Georgia Tech.
  - What opportunities and challenges will face Georgia Tech’s leaders over the next decade?
  - What opportunities and challenges are presented by the Institute’s growing global profile? What are the benefits and risks?
  - State funding comprises a shrinking portion of Tech’s budget. What are the funding challenges for future GT leaders?
- Other questions from the Fellows.