GEORGIA INSTITUTE OF TECHNOLOGY Engineering Experiment Station

PROJECT INITIATION

A 1505		
A-1505	tance to the Emanuel County Develop	ment Authority
roject No.: A-1595		
roject Director: L. T. Murph	y	
ponsor: Emanuel County D	evelopment Authority	
ffectiveJanuary 1, 1974	Estimated to run until	December 31, 1974
ype Agreement: Industrial D	evelopment Research Amount: \$	\$5,505*
Findings	an them develop	(*Plus EES contribution of \$1,376)
eports Required: Findings -	as they develop	01 71,3707
ponsor Contact Person (s):	Mr. J. S. Livingston, Treasurer Emanuel County Development Author Post Office Box 100 Swainsboro, Georgia 30401	rity
ssigned toINDUSTRI	AL DEVELOPMENT	Division
ssigned to	AL DEVELOPMENT	Division
OPIES TO:		Division
ssigned to	□ Photographic Laboratory □ Security, Property, Reports Coordina	
OPIES TO: Project Director	□ Photographic Laboratory	
OPIES TO: Project Director Director	☐ Photographic Laboratory ☐ Security, Property, Reports Coordina	
OPIES TO: Project Director Director Assistant Director	☐ Photographic Laboratory ☐ Security, Property, Reports Coordina ☐ EES Accounting	
OPIES TO: Project Director Director Assistant Director	☐ Photographic Laboratory ☐ Security, Property, Reports Coordina ☐ EES Accounting ☐ EES Supply Services	
OPIES TO: Project Director Director Assistant Director GTRI Division Chief (s)	☐ Photographic Laboratory ☐ Security, Property, Reports Coordina ☐ EES Accounting ☐ EES Supply Services ☑ Library	



GEORGIA INSTITUTE OF TECHNOLOGY • ATLANTA, GEORGIA 30332

trial Development Division

Augusta Area Branch 127 Seventh Street Augusta, Georgia 30902 724-9601 Area Code 404

February 12, 1974

Mr. James S. Livingston, Treasurer Emanuel County Development Authority P. O. Box 100 Swainsboro, Ga. 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595 Percent of time: 10

> E-402-702 2.5

Dear Jim:

I am pleased to report the following activities for the period from January 1 to January 22:

- 1. Moved office to Chamber of Commerce building at 624 Greene Street.
- 2. Attended Georgia Industrial Developers Association meeting in Atlanta and met with statewide developers.
- 3. Scheduled a visit for next month by two developers from Industry and Trade Division.
- 4. Requested and received from the Department of Community Development the latest "Estimated Recruitable Labor, 4th Quarter 1973" for Swainsboro and Twin City.
 - Met with Messrs. Applegate and Livingston to discuss prospects.
- 6. Investigated available J.O.V. building and prepared data for brochure. Sent data to Department of Community Development for printing.
 - 7. Began work on Swainsboro "Condensed Facts" sheet.

Cordially

L. Thomas Murphy, Jr.

Director

Augusta Area Office

cc: Arthur Daniel

James H. Applegate William A. Currie Ben E. James, Jr. (3)



GEORGIA INSTITUTE OF TECHNOLOGY • ATLANTA, GEORGIA 30332

March 15, 1974

strial Development Division

Augusta Area Branch 624 Greene Street Augusta, Georgia 30902 724–9601 Area Code 404

> Mr. James S. Livingston, Treasurer Emanuel County Development Authority P. O. Box 100 Swainsboro, Ga. 30401

Project Title: Technical Assistance to the Emanuel Co. Development Authority

Project Number: A-1595 Percent of time: 10

E-402-702 2.5

Dear Jim:

I am pleased to report the following activities for the period from January 23 to February 22:

- 1. Conducted site search on February 18 for 750-acres with proper soil percolation on rail and highway for prospect A-421. Prepared data on Swainsboro.
- 2. On February 20, helped show sites and community to prospect A-424 with Don Hartley of Industry and Trade Division. Advised Jim Applegate on information required from Soil Conservation Service and collected data and sent it to Don Hartley. Was advised that prospect found a better site elsewhere.
- 3. Followed-up with Department of Community Development on printing of brochure on J.O.V. Building. It should be printed in March.
- 4. Completed office move to 624 Greene Street with the Augusta Chamber of Commerce.
- 5. Brought Glenn Cornell and Bob Rotand of the Industry and Trade Division to look at available sites and tour the area on January 29 and 30. Provided them with the latest data on Swainsboro and Emanuel County.
- 6. Met with statewide developers on February 11 in Atlanta and called on Industry and Trade Division.

cc: Arthur Daniel
James H. Applegate
William A. Currie
Ben E. James, Jr. (3)

Cordially,

L. Thomas Murphy, Jr. Director
Augusta Area Office



GEORGIA INSTITUTE OF TECHNOLOGY • ATLANTA, GEORGIA 30332

strial Development Division

Augusta Area Branch 624 Greene Street Augusta, Georgia 30902 724–9601 Area Code 404 April 3, 1974

Mr. James S. Livingston, Treasurer Emanuel County Development Authority P. O. Box 100 Swainsboro, Ga. 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595 Percent of time: 15

E-402-702 3.8

Dear Jim:

I am pleased to report the following activities for the period from February 23 to March 22:

- 1. Received building brochure from Department of Community Development on J.O.V. Building. Suggested it on several projects, but Swainsboro was too far south for those companies and outside their market area.
- 2. Talked with Don Hartley concerning prospect A-421 and was advised that an ideal site had been found near Dublin and that we should close the project. Advised Jim Applegate of this.
- 3. Began a wage rate and fringe benefit study of manufacturers in Swainsboro.
- 4. Attended Georgia Industrial Developers Association meeting in Atlanta and worked on site flyers at Department of Community Development. Called on state developers.
- 5. Made invitations to 3 new state developers to tour the C.S.R.A. in April.

cc: Arthur Daniel

James H. Applegate William A. Currie Ben E. James, Jr. (3) Cordially,

L. Thomas Murphy, Jr

Augusta Area Office



GEORGIA INSTITUTE OF TECHNOLOGY • ATLANTA, GEORGIA 30332

strial Development Division

Augusta Area Branch 624 Greene Street Augusta, Georgia 30902 724-9601 Area Code 404 May 8, 1974

Mr. James S. Livingston, Treasurer Emanuel County Development Authority P. O. Box 100 Swainsboro, Ga. 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595

Percent of time: 5

E-402-702

1.2

Dear Jim:

I am pleased to report the following activities for the period from March 23 to April 22:

- 1. Worked on a new "Condensed Facts About Swainsboro (Emanuel County)."
- 2. Discussed prospect activity with Mr. Applegate.
- 3. Reviewed progress on Ga.-Tex 1974 building.

Cordially,

L. Thomas Murphy, Jr. Director Augusta Area Office



GEORGIA INSTITUTE OF TECHNOLOGY • ATLANTA, GEORGIA 30332

strial Development Division

Augusta Area Branch 624 Greene Street Augusta, Georgia 30902 724–9601 Area Code 404 June 4, 1974

Mr. James S. Livingston, Treasurer Emanuel County Development Authority P. O. Box 100 Swainsboro, Ga. 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595 Percent of time: 11

E-402-702 2.7

Dear Jim:

I am pleased to report the following activities for the period from April 23 to May 22:

- 1. Started building EDP on Ga-Tex 1974 building. Toured building and got plat of site.
- 2. Had lunch with Woody Key, Jim Applegate and Bill Currie. Started Jim on filling out form for Industrial Data Digest on Swainsboro.
 - 3. Prepared brochure on Swainsboro for prospect A-439.
- 4. On May 13, toured Ga-Tex building with Mike Lott of Industry and Trade, Bill Jones of Georgia Power Company and prospect A-439.
- 5. Attended Georgia Industrial Developers Association meeting in Atlanta and met with statewide developers.
- 6. Distributed "Swainsboro Condensed Facts" sheet to statewide development agencies.

Cordially,

L. Thomas Murphy, Jr. Director Augusta Area Office



GEORGIA INSTITUTE OF TECHNOLOGY

strial Development Division

Augusta Area Office 624 Greene Street Augusta, Georgia 30902 724-9601 Area Code 404 July 9, 1974

Mr. James S. Livingston, Treasurer Emanuel County Development Authority P. O. Box 100 Swainsboro, Ga. 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595 Percent of time: 25

E-402-702 6.3

Dear Jim:

I am pleased to report the following activities for the period from May 23 to June 22:

- 1. On May 23, phoned Bill Jones to discuss prospect A-429.
- 2. Traveled to Atlanta on May 30, with group from Swainsboro. Made presentations to staff of Georgia Power Company, Industrial Development Dept., to 4 staff members of Industry and Trade Division and to the Vice President of the C & S Bank, Industrial Development Division on behalf of Swainsboro.
- 3. Visited Vidalia with Jim Livingston, Bill Currie and Jim Applegate to supply data to prospect A-440 (metalworking).
- 4. Showed Swainsboro's buildings and sites to John Gilliland of Industry and Trade and prospect A-441 (metalworking).
 - 5. Prepared 2 available building brochures and sent to Industry & Trade.
- 6. Attended Georgia Industrial Developers Association meeting in Atlanta to meet with statewide developers.

Cordially,

L. Thomas Murphy, Jr. Director

Augusta Area Office



GEORGIA INSTITUTE OF TECHNOLOGY

strial Development Division

August 8, 1974

Augusta Area Office 624 Greene Street Augusta, Georgia 30902 724–9601 Area Code 404

> Mr. James S. Livingston, Treasurer Emanuel County Development Authority P. O. Box 100 Swainsboro, Ga. 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595 Percent of time: 15

E-402-702 3.8

Dear Jim:

I am pleased to report the following activities for the period from June 23 to July 22:

- 1. On July 8, phoned prospect A-443 (Foremost Furniture Factories) about available building in Swainsboro. They had received information we mailed them on the building but had already made the decision to locate in Americus. Telephoned Gene Wine to tell him of their decision.
- 2. Telephoned Susan Barnett with Department of Community Development about printing Economic Development Profile for the Byrd building. She said that it would be printed by August 1.
- 3. Met in Swainsboro with prospect A-408 (Roper Corp.). They decided to purchase the JOV building.
- 4. Attended Georgia Industrial Developers Association meeting in Atlanta and met with statewide developers.
- 5. On July 1, wrote letter to prospect A-439 advising him of available labor in Swainsboro area.
- 6. Discussed industrial tour of Swainsboro area with Don Hartley of Industry and Trade. Tour is to be scheduled for sometime in August.
 - 7. Toured industrial park and Swainsboro area with prospect A-440.

cc: Arthur Daniel
James H. Applegate
William A. Currie
Ben E. James, Jr. (3)

L. Thomas Murphy, Jr. Director

Cordially

Augusta Area Office



ENGINEERING EXPERIMENT STATION GEORGIA INSTITUTE OF TECHNOLOGY • ATLANTA, GEORGIA 30332

strial Development Division

Augusta Area Branch 624 Greene Street Augusta, Georgia 30902 724-9601 Area Code 404 September 4, 1974

Mr. James S. Livingston, Treasurer Emanuel County Development Authority P. O. Box 100 Swainsboro, Ga. 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595 Percent of time: 5

E-402-702

Dear Jim:

I am pleased to report the following activities for the period from July 23 to August 22:

- 1. On July 25, met with prospect A-430 to view industrial park and site availability in Swainsboro area.
- 2. Set up a tour of the Swainsboro area with Don Hartley of Industry and Trade and Bobby Dalgleish of Georgia Power Company for September 5.
- 3. Contacted WJBF TV and Augusta Chronicle about coverage of the Roper announcement on August 15.
 - 4. Attended the Roper plant announcement on August 15.
 - 5. Toured Jabco building with Jim Applegate and plant engineer.

Yours truly,

R. Lynnard Tessner Industrial Representative Augusta Area Office



ENGINEERING EXPERIMENT STATION GEORGIA INSTITUTE OF TECHNOLOGY • ATLANTA, GEORGIA 30332

trial Development Division

October 4, 1974

Augusta Area Branch 624 Greene Street Augusta, Georgia 30902 724-9601 Area Code 404

> Mr. James S. Livingston, Treasurer Emanuel County Development Authority P. O. Box 100 Swainsboro, Ga. 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595 Percent of time: 6.5

E-402-702 1.3

Dear Jim:

I am pleased to report the following activities for the period from August 23 to September 23:

- 1. On September 18, met with Jim Livingston, Bill Currie, and Jim Applegate. Toured Swainsboro with Bill Currie, Jim Applegate, Don Hartley of Industry and Trade, Bobby Dalgleish of Georgia Power Company, and Kay De Hart of the Augusta Area Office of Georgia Tech.
- 2. Attended the Georgia Industrial Developers Association meeting in Atlanta and met with statewide developers.

Yours truly,

R. Lynnard Tessner Industrial Representative Augusta Area Office



GEORGIA INSTITUTE OF TECHNOLOGY

strial Development Division

November 8, 1974

Augusta Area Office 624 Greene Street Augusta, Georgia 30902 724–9601 Area Code 404

Mr. James S. Livingston, Treasurer Emanuel County Development Authority P. O. Box 100 Swainsboro, Ga. 30401

Project Title: Technical Assistance to the Emanuel Co. Development Authority

Project Number: A-1595 Percent of time: 7.4

E-402-702 1.5

Dear Jim:

I am pleased to report the following activities of the Augusta staff for the period from September 23 to October 22:

- 1. Gathered data on available building in the heavy industrial park for preparation of an available building brochure.
- 2. Met with statewide developers and discussed the continuing need for new industry in Swainsboro.
- 3. Lynn Tessner toured Swainsboro with R. L. Hughey, new Director of the Augusta office, to get him acquainted with the potential of Swainsboro and Emanuel County.
- 4. Procured a copy of the study "Application of an Input-Output Framework to a Community Economic System" for possible use as a model to seek types of industry for Swainsboro and Emanuel County.
- 5. Kay De Hart sent information on Emanuel County and its industrial sites to a private industrial plant location consulting firm to promote the county as a potential site for the company's clients.
- 6. Kay De Hart contacted Senator Herman Talmadge for copies of a book prepared by Experience, Incorporated, to be used by Emanuel County industrial leaders in their development activities.
- 7. Staff of three attended the annual meeting of the Georgia Industrial Developers Association and promoted Emanuel County to the statewide industrial developers there.

cc: Arthur Daniel
James H. Applegate
William A. Currie
Ben E. James, Jr. (3)

Sincerelv.1 /

R. In Mughey, Jr. Director, Augusta Area Office



GEORGIA INSTITUTE OF TECHNOLOGY

strial Development Division

December 5, 1974

Augusta Area Office
624 Greene Street
Augusta, Georgia 30902
724-9601 Area Code 404
Mr. James S. Livingston, Treasurer
Emanuel County Development Authority
P. O. Box 100
Swainsboro, Georgia 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595

Percent of time: 21

E-402-702

4

Dear Jim:

I am pleased to report the following activities for the period from October to November:

- 1. IDD staff member Kay De Hart and I toured the industrial parks in Swains-boro and met with local industrial leaders, Jim Applegate of the Chamber of Commerce, Jim Livingston of the Development Authority, and Bill Currie. We discussed industrial development activity in the community and the role Tech IDD can continue to play.
- 2. Began preparing a draft of industrial park covenants for the Emanuel County Development Authority. These covenants are to be prepared with alternative proposals so the authority can select the restrictions and criteria which it prefers.
- 3. Met with Mayor Roger Shaw, Jim Livingston, and Jim Applegate to discuss the drainage problem in Magic Mall Industrial Park. The Tech IDD staff is to provide whatever assistance it can in resolving the problem.
- 4. Met with Don Hartley of the Department of Community Development Industry and Trade Division to discuss industrial development in Swainsboro and Emanuel County.
- 5. Provided Industry and Trade with up-to-date industrial plant layoff and cutback figures to give them a better idea of available labor in the county.
- 6. Distributed a U.S. Department of Commerce booklet to local industrial development leaders. The booklet discusses industrial development in small communities.

cc: Arthur Daniel
James H. Applegate
William A. Currie
Ben E. James, Jr. (3)

Sincerely. /

R. L. Hughey, Director Augusta Area Office



GEORGIA INSTITUTE OF TECHNOLOGY

rial Development Division

January 13, 1975

Augusta Area Office 624 Greene Street Augusta, Georgia 30902 724-9601 Area Code 404 Mr. James S. Livingston Emanuel County Development Authority P. O. 100 Swainsboro, Ga. 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595 Percent of time: 35.9

E-402-702 7.2

Dear Jim:

I am pleased to report the following activities for the period from November 23 to December 22:

- 1. Provided information on Swainsboro and Emanuel County to an industry which may be interested in locating a plant in the county.
- 2. Met with Rip Wiley, director of the Industry and Trade division of the Department of Community Development, and industrial representatives Lee Eubanks, Don Hartley, Bob Rotan, and Jim Steed to discuss economic development projects for Swainsboro and Emanuel County.
- 3. Met with John Overstreet, coordinator of the state's Coastal Plains Regional Commission program, to discuss potential projects in Emanuel County which could receive supplemental grants from CPRC.
- 4. Provided the Emanuel County Development Authority a proposed work program and budget for renewal of its contract with Tech IDD in 1975.
- 5. Attended two, two-day meetings of statewide industrial developers and promoted Swainsboro and Emanuel County as a site for new plant locations.
- 6. Met with Joe Scott of the CSRA Planning & Development Commission staff to discuss potential projects in Swainsboro which could be financed through grants from the Economic Development Administration.
- Organized and conducted a tour of entrepreneur-type industries in the area for two members of The World Bank staff and for Ross Hammond and Ben James of the Tech IDD staff in Atlanta.

Mr. James S. Livingston January 13, 1975 Page 2

- 8. Attended the monthly meeting of the Georgia Industrial Developers Association.
- 9. Attended the monthly meeting of the CSRA Planning & Development Commission board of directors.
- 10. Checked with Industry and Trade on status of available building brochure for the mobile home plant. The brochure was due to go to the printers soon.

Sincerely,

R. L. Hughey, Jr.

Director

Augusta Area Office

RLH/jh



GEORGIA INSTITUTE OF TECHNOLOGY

strial Development Division

February 18, 1975

15.7

Augusta Area Office 624 Greene Street Augusta, Georgia 30902 724–9601 Area Code 404

Mr. James S. Livingston
Emanuel County Development Authority
P. O. Box 100
Swainsboro, GA 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595-001 Percent of time:

E-402-702 3.1

Dear Jim:

I am pleased to report the following activities for the period from December 23 to January 22:

- 1. For the updating of the Georgia Manufacturing Directory, checked on the status of Modern Industries of America in Swainsboro for the Department of Community Development Industry and Trade Division.
- 2. Compiled information on Emanuel County for Judy Taylor of the Central Savannah River Area Planning & Development Commission staff to send to Atlanta Magazine. The magazine is to do an article on the CSRA in an upcoming edition.
- 3. Attended the monthly meeting of the Georgia Industrial Developers Association.
- 4. Met with industrial representatives Don Hartley, Lee Eubanks, David Inglis, and Ed Jones at the Department of Community Development Industry and Trade Division in Atlanta.
- 5. R. L. Hughey and Kay Powell met with Swainsboro Mayor Roger Shaw, Emanuel County Chamber of Commerce Executive Director Jim Applegate, and a member of the local soil conservation staff to discuss the drainage problem at Magic Mall Industrial District. Following this meeting, Joe Hutton of Thomas and Hutton Engineers was consulted to determine if the city's wastewater treatment project could have effected the drainage problem. His opinion was that it did not.

Economic Development Administration engineer Wayne Elmore of Atlanta was contacted about the drainage problem because the industrial district was developed with EDA money. Mr. Elmore said he would check out the problem in the

Mr. Jim Livingston Feb. 18, 1975 Page 2

industrial park when he is in the area.

- 6. A joint meeting of the Emanuel County Chamber of Commerce board and the industrial authority was attended by the staff to discuss renewal of the community's contract with Tech/IDD for 1975.
- 7. Compiled information on the tobacco warehouse in Swainsboro for the publication of an Available Site Brochure by the Department of Community Development Industry and Trade Division.
- 8. Completed the questionnaire for use in collecting data for the Industrial Data Digests to be published on CSRA counties.

Sincerely,

R. L. Hughey, Jr.

Director

Augusta Area Office



GEORGIA INSTITUTE OF TECHNOLOGY

strial Development Division

March 13, 1975

Augusta Area Office 624 Greene Street Augusta, Georgia 30902 724–9601 Area Code 404

Mr. James S. Livingston
Emanuel County Development Authority
P. O. Box 100
Swainsboro, Georgia 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595-001 Percent of time: 18

E-402-702 3.6

Dear Jim:

I am pleased to report the following activities for the period from January 23 to February 22:

- 1. Lynn Tessner and Kay Powell attended the annual meeting of the Emanuel County Chamber of Commerce.
- 2. The staff continued to assist Swainsboro in finding a solution to the Magic Mall Industrial District drainage problem. A biologist with the Georgia Game and Fish Commission has contacted the community to give advice on the removal of beavers from the industrial park area.
- 3. Provided information to the Department of Community Development's research department on the Swainsboro tobacco warehouse which is available for industrial use. Data for an available building brochure are being compiled, and the brochure will be published by the Industry and Trade division.
- 4. The questionnaire to be used in gathering information for the Industrial Data Digests to be published for several CSRA communities has been completed.
 - 5. Attended the monthly meeting of the CSRA board of directors.
- 6. Attended the monthly meeting of the Georgia Industrial Developers Association in Atlanta.
- 7. Met with Roger Sund, economic development aide to Sen. Sam Nunn, to discuss industrial park covenants for those CSRA communities which have designated industrial districts. He provided the staff his research material on industrial park covenants, and a copy has been made for the files.

Mr. James S. Livingston March 13, 1975 Page 2

8. Attended a meeting at which the Department of Housing and Urban Development community development block grant program was explained. The meeting, for communities within the CSRA and Northeast Georgia Area Planning and Development Commissions, was held in the McDuffie County courthouse.

R. L. Hughey, Jr.
Director
Augusta Area Office

cc: James H. Applegate
William A. Currie
Arthur Daniel
Ben E. James, Jr. (3)



ENGINEERING EXPERIMENT STATION GEORGIA INSTITUTE OF TECHNOLOGY

strial Development Division

April 14, 1975

Augusta Area Office 624 Greene Street Augusta, Georgia 30902 828–3901 Area Code 404

Mr. James S. Livingston
Emanuel County Development Authority
P. O. Box 100
Swainsboro, Ga. 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595-001 Percent of time: 9

E-402-702 1.8

Dear Jim:

I am pleased to report the following activities for the period from February 23 to March 22:

- 1. Met with Nash Williams, area representative of the Georgia Power Company Community Development Department, to discuss community development projects in the CSRA and to discuss the Certified Cities Program.
- 2. Surveyed communities throughout the CSRA to locate an existing building with an 800-horsepower boiler. However, the staff was unable to find a building with such a large boiler, an essential requirement of the prospect.
- 3. Kay Powell attended the Conference on Inplant Energy Conservation and Management held in Athens March 6. The conference, conducted by Tech's Engineering Experiment Station, was sponsored by the Northeast Georgia Area Planning and Development Commission for industries in both the CSRA and Northeast Georgia APDCs.
- 4. Attended the monthly meeting of the Georgia Industrial Developers Association in Atlanta.
- 5. Met with Jack Talley, head of Georgia Power Company's Industrial Development Department, and Bobby Dalgleish and Roy Plott of that department to discuss industrial activity in the CSRA.
- 6. Roger Sund, economic development aide to U. S. Senator Sam Nunn, visited the office to discuss his activities in the CSRA.

Mr. James S. Livingston April 14, 1975 Page 2

7. Attended the monthly meeting of the Central Savannah River Area Planning and Development Commission board of directors.

Yours very truly,

R. L. Hughey, Jr. Director Augusta Area Office

RLH/jh

cc: James H. Applegate
William A. Currie
Arthur Daniel
Ben E. James, Jr. (3)



GEORGIA INSTITUTE OF TECHNOLOGY

strial Development Division

May 12, 1975

Augusta Area Office 624 Greene Street Augusta, Georgia 30902 828–3901 Area Code 404

Mr. James S. Livingston
Emanuel County Development Authority
P. O. Box 100
Swainsboro, Georgia 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595 Percent of time: 12

E-402-702 2.4

Dear Jim:

I am pleased to report the following activities for the period from March 23 to April 22:

- 1. Information on the tobacco warehouse in Swainsboro which is available for an industrial plant location was completed and sent to the Department of Community Development's research division. An available building brochure should be printed soon.
- 2. The staff had a luncheon meeting with CSRA Executive Director Tim Maund and Nash Williams of the Georgia Power Company's Community Development Division, to discuss the Certified Cities Program for Swainsboro.
- 3. Martin (Bud) Sharter, Assistant Managing Editor of Atlanta magazine, interviewed the staff for an article he is preparing on the CSRA. The article is to appear in the June issue of the magazine.
- 4. Attended the monthly meeting of the Georgia Industrial Developers Association in Atlanta.
- 5. Met with Harold Diffenderfer, head of the Citizens and Southern Bank's Industrial Development Department, to discuss development activities in Swainsboro.
- 6. Met with Don Hartley and David Inglis, industrial representatives of Industry and Trade, to discuss prospect activities in Swainsboro.

Mr. James S. Livingston May 12, 1975 Page 2

7. R. L. Hughey attended the 40 hour industrial development course in Atlanta which was given by Georgia Tech's Industrial Development Division.

R. L. Hughey, Jr./
Director
Augusta Area Office

RLH/jh

cc: James H. Applegate
William A. Currie
Arthur Daniel
Ben E. James, Jr. (3)



ENGINEERING EXPERIMENT STATION GEORGIA INSTITUTE OF TECHNOLOGY

strial Development Division

June 20, 1975

Augusta Area Office 624 Greene Street Augusta, Georgia 30902 828–3901 Area Code 404

Mr. James S. Livingston, Treasurer Emanuel County Development Authority P. O. Box 100 Swainsboro, Georgia 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595-001 Percent of time: 10

E-402-702

Dear Jim:

I am pleased to report the following activities for the period from April 23 to May 22:

- 1. Phil Hess, formerly of Atlanta, has joined the Augusta office staff to conduct our program of technical assistance to industry. Phil has spent six weeks visiting all of Tech IDD's field offices to learn how their technical assistance programs operate, and he has been in our office since mid-May. Phil has a bachelor's degree in Industrial Engineering from Georgia Tech and a master's degree in Business Administration from Georgia State University. He replaces Lynn Tessner who now heads up IDD's field technical services program in Atlanta. If you know of any industry in your area which can use our technical assistance program, have it contact Phil at our office (404/828-3901).
- 2. Company officials of prospect A-504 (cutting and sewing), looking for a site for a new plant operation, were shown Swainsboro by Kay Powell of the Augusta office staff. The officials visited Swainsboro's available buildings and met with local industrial development leaders. The prospect has since announced it will locate its new plant in another CSRA community.
- 3. The staff attended the monthly meeting of the Georgia Industrial Developers Association in Atlanta on May 12, 1975.
- 4. The staff met with statewide industrial developers in Atlanta to discuss the outlook for industrial prospect activity in Emanuel County,

Mr. James S. Livingston June 20, 1975 Page 2

5. The staff attended two monthly meetings of the CSRA Planning and Development Commission.

Sincerely, , //

R. L. Hughey, Jr.

Director

Augusta Area Office

RLH/jh

cc: James H. Applegate
William A. Currie
Arthur Daniel
Ben E. James (3)



GEORGIA INSTITUTE OF TECHNOLOGY

strial Development Division

July 23, 1975

Augusta Area Office 624 Greene Street Augusta, Georgia 30902 828–3901 Area Code 404

Mr. James S. Livingston
Emanuel County Development Authority
P. O. Box 100
Swainsboro, Georgia 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595-001 Percent of time: 20.7

E-402-702 4.1

Dear Jim:

I am pleased to report the following activities for the period from May 23 to June 22:

1. A tour of Swainsboro and Emanuel County was conducted for Bobby Dalgleish of Georgia Power Company's Industrial Development Department by Kay Powell. Phil Hess of the Augusta IDD staff joined them for a tour of the area and a meeting with members of the Emanuel County Chamber of Commerce and Emanuel County Development Authority including Jim Applegate, Pete Boatwright, Bill Currie, Allan Jones, and Jim Livingston, and David Holland of the Georgia Power Company.

In touring the area Mr. Dalgleish was shown the two industrial parks and all the available buildings. Because of Mr. Dalgleish's favorable impressions of Swainsboro, we believe this will be an asset in attracting industrial prospects through the Georgia Power Company.

- 2. Information on income and retail sales in Emanuel County was provided to Doug Gardner of The Augusta Chronicle for an article he was writing.
- 3. R. L. Hughey attended the monthly meeting of the Georgia Industrial Developers Association in Perry and met with developers from throughout the state.
- 4. Kay Powell met with several statewide industrial developers in Atlanta to promote Swainsboro for industrial prospects.

Sincerely, / / /

cc: James H. Applegate
William A. Currie
Arthur Daniel
Ben E. James (3)

R. L. Hugney, Jr.
Director
Augusta Area Office



GEORGIA INSTITUTE OF TECHNOLOGY

strial Development Division

August 13, 1975

Augusta Area Office 624 Greene Street Augusta, Georgia 30902 724–9601 Area Code 404

Mr. James S. Livingston
Emanuel County Development Authority
P. O. Box 100
Swainsboro, Georgia 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595-001 Percent of time: 14

E-402-702 2.8

Dear Jim:

I am pleased to report the following activities for the period from June 23 to July 23:

- 1. The staff met with statewide industrial developers in Atlanta to discuss the outlook in prospect activity for Emanuel County.
- 2. The staff attended the monthly meeting of the Georgia Industrial Developers Association in Atlanta on July 14, 1975.
- 3. The staff attended the monthly meeting of the CSRA Planning and Development Commission board of directors on June 30, 1975.
 - 4. During this reporting period the staff took five days of vacation.

Sincaralu

R. L. Hughey, Jr.

Director

Augusta Area Office

cc: James H. Applegate
William A. Currie
Arthur Daniel
Ben E. James (3)



ENGINEERING EXPERIMENT STATION GEORGIA INSTITUTE OF TECHNOLOGY

strial Development Division

September 18, 1975

Augusta Area Office 624 Greene Street Augusta, Georgia 30902 828–3901 Area Code 404

Mr. James S. Livingston
Emanuel County Development Authority
P.O. Box 100
Swainsboro, Georgia 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595-001 Percent of time: 12.6

E-402-702 2.5

Dear Jim:

I am pleased to report the following activities for the period from July 23 to August 22:

- 1. At the request of the research division of the Bureau of Industry and Trade, a survey of unions in Emanuel County was conducted. The survey asked for historical and current union information which is to be used on a confidential basis with industrial prospects by Industry and Trade.
- 2. David Inglis of the Bureau of Industry and Trade has been named the Industrial Representative for this area. The staff is planning a tour of Emanuel County for him as soon as his schedule permits. Industry and Trade routinely reassigns its industrial representatives to areas of the state, but any of them can handle an industrial prospect in any area.
- 3. New statistical information form the 1974 Survey of Buying Power has been compiled for Emanuel County. This information on income, population, and retail sales is compared by county to that of the CSRA, the State of Georgia, and the United States. Throughout the year this office receives numerous requests for statistical information of this type and uses it with industrial prospects, also.
- 4. The staff attended a two-day annual meeting of the Industrial Development Division, Area Development Branch.
- 5. The staff attended a joint meeting of the Northeast Georgia and Central Savannah River Area planning and development commissions held in Washington. This joint meeting was the regular monthly meeting for both APDCs.

Mr. James S. Livingston September 18, 1975 Page 2

6. Jim Applegate, Executive Director of the Emanuel County Chamber of Commerce, requested this office begin updating the Swainsboro Economic Development Profile. Checking with the research division of the Bureau of Industry and Trade, we found the questionnaire for the EDP had been mailed to the Chamber already. This office told Mr. Applegate we will assist the city in any way possible in updating the EDP.

Sincerely,

R. L. Hughey, Jr. Director Augusta Area Office

cc: Jim Applegate
William A. Currie
Arthur Daniel
Ben E. James (3)



GEORGIA INSTITUTE OF TECHNOLOGY

strial Development Division

October 9, 1975

Augusta Area Office 624 Greene Street Augusta, Georgia 30902 828–3901 Area Code 404

Mr. James S. Livingston
Emanuel County Development Authority
P. O. Box 100
Swainsboro, Georgia 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595-001 Percent of time: 6.1

E-402-702 1.2

Dear Jim:

I am pleased to report the following activities for the period from August 23 to September 22:

- 1. A shooting script for a slide program on Swainsboro and Emanuel County was prepared and sent to Jim Applegate of the Chamber of Commerce for his review and comments. Mr. Applegate is to present the script and proposal for the slide program to his industry committee for a decision. The slide program would include pictures and narration of all aspects of Swainsboro and Emanuel County as a place to live and to operate an industry.
- 2. Received the second quarter 1975 estimated recruitable labor by commuting radius for Swainsboro and Twin City from the Bureau of Industry and Trade and cross-checked it for errors. Each community whose figures varied greatly from the previous quarter was contacted to see what had occurred to cause the figures to change.
- 3. The staff attended the annual meeting of the CSRA Planning and Development Commission at which Burt Lance spoke.
- 4. Completed the survey of unions in industries in Emanuel County for the Bureau of Industry and Trade's research division. This office is to receive a copy of the union report when it is completed for the state.
- 5. The staff attended the annual meeting of the Georgia Industrial Developers Association held on Jekyll Island September 17-19.

Mr. James S. Livingston October 9, 1975 Page 2

6. R. L. Hughey and Kay Powell attended the National Association of Development Organizations-sponsored Southeast U. S. Economic Development Administration Planners Conference. The speaker was Under Secretary of Commerce for EDA Wilmer Mizell.

Sincerely, /

R. L. Hughey, Jr. Director Augusta Area Office

cc: Jim Applegate
William A. Currie
Arthur Daniel
Ben E. James (3)



GEORGIA INSTITUTE OF TECHNOLOGY

istrial Development Division

December 16, 1975

Augusta Area Office 624 Greene Street Augusta, Georgia 30902 828–3901 Area Code 404

Mr. James S. Livingston
Emanuel County Development Authority
P. O. Box 100
Swainsboro, Georgia 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595-001 Percent of time: 0

E-402-702 0

Dear Jim:

I am pleased to report the following activities for the period from October 23 to November 22:

- 1. A tour of Emanuel County, including Twin City and Swainsboro, for David Inglis, industrial representative of the Bureau of Industry and Trade, was conducted by Kay Powell. Mr. Inglis met with Bill Currie and Allan Jones and visited the industrial sites and available buildings. Also, he met with William B. Kuhlke, Jr., this area's member of the Georgia Department of Community Development's board of directors.
- 2. Because of numerous errors in the 1975 Georgia Manufacturing Directory, Kay Powell has begun correcting information for industries in Emanuel County. To double-check errors and corrections, she has asked the assistance of local industrial development leaders and industries.
- 3. R. L. Hughey provided the Emanuel County Chamber of Commerce assistance in planning for its up-coming industrial development day by shooting additional slides of the area several days.
- 4. The staff has begun compiling information on the Allied Polymer building in Swainsboro to give to the statewide industrial development agencies.
- 5. Kay Powell attended the pre-legislative forum held November 21 featuring Governor George Busbee and Congressman Dawson Mathis.
- 6. The staff attended the monthly meeting of the Georgia Industrial Developers Association in Atlanta on November 10.

Mr. James S. Livingston December 16, 1975 Page 2

- 7. The staff attended a quality control training seminar at the Georgia Tech Engineering Experiment Station in Atlanta. This is the first of three one-day seminars on quality control.
 - 8. The staff attended the annual meeting of the CSRA Business League.
- 9. Met with statewide developers Joe Inglis and Bobby Dalgleish of the Georgia Power Company and Don Hartley of the Bureau of Industry and Trade to discuss industrial development projects for Emanuel County.
- 10. R. L. Hughey and Nash Williams from Georgia Power Company's Community Development Department met with Mayor Roger Shaw and Jim Applegate and discussed Swainsboro staying in the Certified City program next year.

Sincerely yours,

R. L. Hughey, Jr. Director Augusta Area Office

cc: Jim Applegate
William A. Currie
Archur Daniel
Ben E. James (3)



ENGINEERING EXPERIMENT STATION GEORGIA INSTITUTE OF TECHNOLOGY

strial Development Division

January 19, 1976

Augusta Area Office 624 Greene Street Augusta, Georgia 30902 828–3901 Area Code 404

Mr. James S. Livingston
Emanuel County Development Authority
P. O. Box 100
Swainsboro, Ga. 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595-001 Percent of time: 0

E-402-702

Dear Jim:

I am pleased to report the following activities for the period from November 23 to December 22:

- 1. R. L. Hughey continued work on the slide program for Swainsboro and Emanuel County. He and Kay Powell met with Jim Applegate of the local chamber of commerce, Jim Livingston of the Emanuel County Development Authority, and Swainsboro Mayor Roger Shaw to review the slides. Mr. Hughey is to have a package of slides prepared for Mr. Livingston to present at the community's Industrial Developers Day December 16 and 17.
- 2. R. L. Hughey and Kay Powell attended the Industrial Developers Day sponsored in Emanuel County December 16 and 17. Ben James of Atlanta, head of Tech's area office operation, attended, also.
- 3. The updating of information on industries in Emanuel County to correct errors and omissions in the 1975 Georgia Manufacturing Directory is continuing. The Bureau of Industry and Trade has the draft of its 1976 directory prepared and is to send it to this office to make corrections. Since the state expects to have its new directory published soon, we will not print a corrected directory for the area.
- 4. Henry Flanders of the area vocational-rehabilitation office at Swains-boro contacted Kay Powell about a program available to large industries in this area. Mr. Flanders is interested in contacting industrial plants interested in having a visually-handicapped person operate a concession stand in the plant.
- 5. The staff attended the monthly meeting of the Georgia Industrial Developers Association.

Mr. Jim Livingston January 19, 1976 Page 2

- 6. The staff attended the second of a three-day seminar on quality control held at Georgia Tech at the Engineering Experiment Station.
- 7. Kay Powell attended the Georgia Chamber of Commerce retirement dinner for Louis Truman, former director of the Bureau of Industry and Trade.
- 8. Kay Powell attended the monthly meeting of the CSRA Palnning and Development Commission board of directors.

Sincerely,

R. L. Hughey, Jr.

Director

Augusta Area Office

RLH/jh

xc: Jim Applegate
William A. Currie
Arthur Daniel
Ben E. James (3)



ENGINEERING EXPERIMENT STATION GEORGIA INSTITUTE OF TECHNOLOGY

strial Development Division

Augusta Area Office 624 Greene Street Augusta, Georgia 30902 828–3901 Area Code 404 February 17, 1976

Mr. James S. Livingston
Emanuel County Development Authority
P. O. Box 100
Swainsboro, Georgia 30401

Project Title: Technical Assistance to the Emanuel County Development Authority

Project Number: A-1595-001 Percent of time: 0

E-402-702

Dear Jim:

I am pleased to report the following activities for the period from December 23 to January 22:

- 1. Information on Emanuel County industries has been updated by the staff with the assistance of the Emanuel County Chamber of Commerce, for Georgia's 1976 Manufacturing Directory. Corrections were made for the industries listed, and information was gathered on several Emanuel County manufacturing operations which were not included in the directory. The state Bureau of Industry and Trade expects to publish the new manufacturing directory within a couple of months.
- 2. The updated manufacturing information for Emanuel County has been provided to the Greater Augusta Chamber of Commerce. The Chamber will use the information in updating its manufacturing directory of the CSRA.
- 3. Representatives of De Leuw, Cather and Company, Robert G. Betz and David Shiver, met with Kay Powell to discuss the Economic Development Administration-financed economic study the firm is conducting for Emanuel County. She gave them various manpower studies and labor information on Emanuel County, and socioeconomic and manufacturing information.
- 4. Kay Powell began planning a visit to Swainsboro by Jim Hall, vice president for industrial development of the Trust Company of Georgia. He wants to familiarize himself with the community and its industrial property.
- 5. Information is being collected on the Allied Polymer building in Swainsboro for distribution to statewide industrial developers.

Mr. James S. Livingston February 17, 1976 Page 2

- 6. Photography work on the slide program for Swainsboro and Emanuel County has been discontinued until the spring. Outdoors shots are more attractive in the spring, and temporarily, the office does not have access to a camera.
- 7. Kay Powell requested an Industry Mix for Emanuel County from the research division of the state Bureau of Industry and Trade. The Industry Mix gives average manufacturing wage rates for 1975 and is on file for use with industrial prospects.
- 8. Third quarter 1975 estimated recruitable labor by commuting radius figures for Emanuel County have been provided the office. The staff has double checked the figures for accuracy.
- 9. The Condensed Facts Sheet for Swainsboro has been completed and is ready for printing after review and comments by local development leaders.
- 10. Kay Powell attended the monthly meeting of the Georgia Industrial Developers Association. While in Atlanta she met with industrial developers at the state Bureau of Industry and Trade and the Georgia Power Company to discuss industrial development projects in Emanuel County.
- 11. Phil Hess, who has been conducting the management and technical assistance program of this office, is to be in Pakistan and the Philippines for a total of six months, working on a project for the International Rice Research Institute. The office's management and technical assistance program is to be conducted by director R. L. Hughey. Any industry or business needing assistance should contact Mr. Hughey.

Sincerely,

R. L. Hughey, Jr

Director

Augusta Area Office

RLH/jh

cc: Jim Applegate
William A. Currie
Arthur Daniel
Ben E. James (3)



GEORGIA INSTITUTE OF TECHNOLOGY

C DEVELOPMENT LABORATORY

March 8, 1976

Augusta Area Office 624 Greene Street Augusta, Georgia 30902 828–3901 Area Code 404

Ir. James S. Livingston

manuel County Development Authority

O. Box 100

wainsboro, Georgia 30401

E-402-602

roject Title: Technical Assistance to the Emanuel County Development Authority

'roject Number: A-1595-001

Percent of time: 0

0

ear Jim:

I am pleased to report the following activities for the period from anuary 23 to February 22:

- 1. The name of the Industrial Development Devision has been changed in reorganization of Georgia Tech's Engineering Experiment Station. We are now he Economic Development Laboratory (EDL) rather than IDD.
- 2. Labor information on Emanuel County and a 1968 Georgia Tech study n manpower resources in the county have been provided Bob Betz of De Leuw, ather & Company by the staff. De Leuw, Cather & Company is conducting an conomic study of the county financed through the Economic Development Administration.
- 3. A complete inventory and available building brochure on the Alliedolymer building in Swainsboro has been provided by the staff to Joe Inglis, ssistant manager of the Georgia Power Company's industrial development departent.
- 4. The Allied-Polymer building brochure and inventory listing has een provided, also, to Jim Hall, vice president for industrial development f the Trust Company of Georgia.
- 5. A tour of Swainsboro's available buildings and industrial sites as arranged for Jim Hall of the Trust Company of Georgia. Jim Applegate, xecutive vice president of the Emanuel County Chamber of Commerce, Bill urrie, chairman of the chamber's industrial development committee, and Jim ivingston of the Emanuel County Development Authority met with Mr. Hall.

r. Jim Livingston arch 8, 1976 age 2

- 6. Information on all available industrial buildings in Emanuel County, neluding location and square footage, was prepared by Kay Powell for Joe Scott f the CSRA Planning and Development Commission staff.
- 7. The staff attended the monthly meeting of the Central Savannah River rea Planning and Development Commission board of directors.
- 8. The staff met with Bruce Logue of Hart Realty of Georgia, Inc., to iscuss his company's involvement in industrial development and how it can benefit evelopment activities in Emanuel County.
- 9. It was announced in last month's activity report that R. L. Hughey ill conduct the management and technical assistance program of the office while hil Hess is out of the country. Kay Powell is to be in charge of the office's ndustrial development program during this time.
- 10. The staff met with Nash Williams of Georgia Power's Community Developent Department, Carolyn Crayton, Executive Coordinator of the Macon-Bibb County lean Community Commission, the Mayor, Chamber of Commerce officials, and other ivic leaders of Swainsboro to discuss a Keep American Beautiful type clean-up ampaign for Swainsboro.

Sincerely.

R. L. Hughey, Jr. Director Augusta Area Office

c: Jim Applegate
 William A. Currie
 Arthur Daniel
 Ben E. James (3)